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# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

#### Soames issues appeal to guerrillas

Rhodesia's British Governor Lord Soames last night issued an urgent appeal to guerrillas to observe the ceasefire and report to agreed assembly places, as a growing number of incidents of lawlessness were reported.

With little more than 2,000 of the estimated 15,000 to 20,000 guerrillas having reported to rendezvous points in the first four days of the ceasefire, Lord Soames said it was "crucial importance" that they assemble and warned that after Friday their presence outside the areas would be "unlawful".

In spite of the delicate state of the ceasefire, preparations for the election are going ahead. Patriotic Front leader Joshua Nkomo plans to return to Salisbury on Sunday, for the first time in three years, to lead his party's campaign in the poll. Page 2

#### Tehran gloom

UN Secretary-General Kurt Waldheim arrived in Tehran with little immediate hope of his being able to obtain the release of the U.S. diplomats held hostage and no guarantee of seeing Ayatollah Khomeini. The Security Council resolution on UN sanctions adopted on Monday night may prove counterproductive to his efforts to resolve the crisis, ask Page 2

#### Israeli fears

Israeli Government fears that the U.S. decision to increase aid by \$500 million for the next financial year is the beginning of political pressure related to the lack of progress in talks with Egypt on "autonomy" for Arab inhabitants of the West Bank and Gaza Strip. Back Page

#### Ulster tragedy

Two soldiers were shot dead in South Armagh by members of their own unit in an ambush went wrong. Lt. Simon Bates and Pte. Gerald Hardy were mistaken for terrorists and shot without challenge.

#### Nenni dies

Pietro Nenni, one of the fathers of Italian socialism and of the country's republic, died in Rome of a heart attack, aged 58. President of the Italian Socialist Party, Sir Nenni was for 60 years at the centre of political life in Italy. Page 2

#### Mother freed

London mother-of-three Mrs. Abide Mehmet, who spent four months in Istanbul's notorious Sagmalcilar jail on charges of insulting the Turkish nation, is expected to return home this week, British consulate sources said.

#### Increased sales

The big London stores reported that business had picked up sharply following the slow start to the pre-Christmas build-up. Page 6

Racing at Cheltenham today has been abandoned. Dave Wigan's racing notes will not appear.

#### Skinner's fall

Labour MP for Bolsover Dennis Skinner was found unconscious on a moorland road near Chesterfield after a fall off his bicycle. A passing motorist took him to hospital where he complained of head pains.

#### Briefly...

Army bomb disposal experts defused a 700 lb IRA bomb which had kept the County Tyrone Carriemore to Omagh road closed since Saturday. At least 22 people died in a fire at a Chapin, Quebec club. Fourth earthquake since Boxing Day hit Scotland shaking homes in the Borders.

Cool winds limited competition in the world fly-swimming championships in Australia. There were 200 entrants but only 300 flies.

### BUSINESS

#### 1979 ends with gold up \$300 an ounce

GOLD AND SILVER prices jumped sharply in London on Monday, ending a year of record gains for both. Gold rose by \$161 an ounce to close at \$526 1/2, almost \$300 higher than at the beginning of 1979. In New York, the price rose to \$530. Silver shot ahead 147.15p an ounce to 1,446.85p, equivalent to two-thirds of the metal's value at the start of 1979. Back Page

RECESSION is forecast in the first half of this year on the basis of the U.S. Index of Leading Economic Indicators, which fell 1.3 per cent in November after a 1.4 per cent drop in October. Page 2

GLOOMY prospect is forecast for the British economy in the first half of the 1980s by stockbrokers Phillips and Drew, who doubt whether Government policies will significantly cut inflation or restore output growth. Page 3

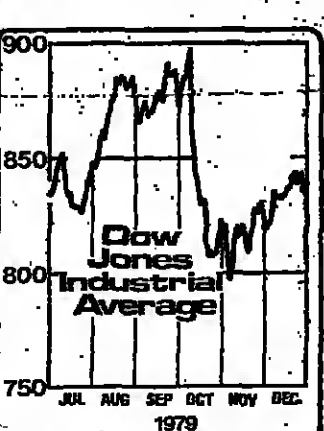
SIR KENNETH CORK'S Insolvency Law Review has advised the Government to abolish personal bankruptcy procedures in most cases and reserve such litigation "for the bad cases". Back Page

NATIONAL COAL Board figures show a steady rise in coal production and productivity over the last half of 1979, and the annual output target should be achieved. Page 4

BRITISH PETROLEUM has returned to Tehran to negotiate term contracts for Iranian crude oil, it is believed to have improved since the last talks a month ago. Page 3

INDIA and the Soviet Union have signed a trade protocol providing for turnover of Rs 20bn (\$1.1bn) this year, which would make Russia India's largest trading partner.

EQUITIES weakened on Monday in thin trading due to the gloomy economic outlook and



increased international tension. The FT 30-share index fell 3.6 to 414.2 for a loss on the year of 56.7 or 12 per cent. Page 16

WALL STREET closed 0.17 lower on Monday at 338.74, for a rise in 1979 of 33.73. Page 15

GELTS were dull with losses mostly limited to 4. The FT Government Securities Index lost 0.39 to 65.10. Page 16

STERLING weakened on Monday in subdued trading ahead of the holiday. In terms of the dollar, it lost 1.45 cents to close at \$2.2200 (\$2.2345) and its trade-weighted balance slipped to 70.2 (70.3).

NATIONAL ECONOMIC Development Council report recommends a cut in steel castings output from the present 200,000 tonnes a year to 150,000 tonnes. Page 4

BRITISH RAIL has told unions it cannot afford to pay part of the increase awarded by arbitrators.

THE TUC will be brought to settle a dispute between two print unions—the NGA and NATSOPA—which has led to a two-week strike in Warrington. Page 4

## Russians reinforce troops as Afghan resistance goes on

BY OUR FOREIGN STAFF

THE SOVIET UNION has further reinforced its troops both in Afghanistan and on the Russian side of the border in the face of continued resistance inside the country and increasingly hostile reaction abroad.

Diplomats in New Delhi, quoting reports from the capital, Kabul, say that Russian troop strength in the country is between 30,000 and 40,000. A similar number is said to be deployed across the Soviet frontier.

The troops are said to have been involved in clashes both in Kabul and in the rugged Afghan countryside, but there was no confirmation of whether the resistance was by forces loyal to the executed President Hafizullah Amin, or by militant Islamic rebels pledged to end Marxist rule.

The greater part of the Afghan Army in Kabul and in those areas already under Russian occupation is claimed by Afghan rebels outside the country to have been disarmed and confined to barracks, possibly in the first stage of a purge by the new regime.

The rebels, speaking from Peshawar in Pakistan near the Afghan border, said yesterday that three important barracks close to Kabul had been surrounded by Soviet troops.

Diplomats in Islamabad said Kabul was quiet, and that Soviet

armoured units had reached Jalalabad, less than 50 miles from the Pakistani border.

Figures for Soviet casualties in the upheaval are not known. But in Moscow the State-controlled Press indicated clearly that Russia had no intention of withdrawing her troops until a reliable pro-Soviet power had been established.

The Soviet Government newspaper Izvestia said last night that Soviet troops were sent "to

Lombard, Page 6  
The Invasion of Afghanistan, Page 8

defend the revolution against outside interference."

At a special session of the NATO Council in Brussels member-countries considered responses to the Soviet intervention.

These ranged from moves in the UN to trade sanctions and a boycott of this year's Olympic Games in Moscow. A joint communiqué after the meeting was considerably less forthright than the statement that followed Monday's six-power talks in London.

At that meeting Britain, the U.S., Canada, France, West Germany and Italy warned that the Soviet intervention "could carry grave implications for the future," and agreed to "review" their relations with both the

Soviet Union and Afghanistan.

On Monday President Jimmy Carter in effect accused President Leonid Brezhnev of lying in his explanation of the Soviet action.

Mr. Carter said in a television interview that Mr. Brezhnev's claim that the Soviet Union had intervened at the request of Mr. Amin was "obviously false."

The events in Afghanistan mean that prospects for ratification of the Strategic Arms Limitation Agreement appear dim.

Senator Frank Church, chairman of the Foreign Relations Committee, expressed what is a growing consensus view that the Soviet invasion "makes it more difficult to judge the treaty on its merits."

The Soviet intervention has increased tension in an already fragile region of great strategic importance.

Afghan rebels in Pakistan say their ranks have been swollen by several thousand deserters from the Afghan Army. The number of refugees fleeing into Pakistan is growing.

In Iran a crowd of Afghans attacked the compound of the Soviet Embassy in Tehran yesterday and burned the Soviet flag before being repelled by Iranian revolutionary guards firing into the air.

Iran radio said thousands took

Continued on Back Page

## Monetary control system changes likely this year

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CHANGES in the monetary control system, which could mean more frequent changes in interest rates, are likely to be introduced in the middle of the year after publication of a Treasury and Bank of England consultative paper in a few weeks.

After two or three months of detailed discussion a decision will probably be announced in the spring Budget, with implementation in the summer.

The Government is expected to express a clear preference for a monetary base system of control among the three or four options included in the paper.

The proposals are likely to be limited rather than radical, and to be presented as a modest, though useful, means of improving monetary control. Any changes are intended to be only an adjunct to the basic determinants of the monetary stance such as the policies for public sector borrowing and for interest rates.

At present the Government tries to achieve its monetary objectives by interest rates, sales of gilt-edged stock and by devices such as the corset which restrict the growth of the interest-bearing deposits of the banks. However, the corset creates major distortions and

the already large scope for evasion has been increased by the ending of exchange controls.

Under a monetary base system the Government would exercise more direct control on notes and coin and bankers' balances at the Bank of England. "There would be a fixed ratio between the total deposits of the banking system and the money supply. At present this is sterling M3, which consists of cash and bank current and deposit account in sterling. This will probably be retained though there could be slight change to M2, which includes foreign currency deposits."

Ministers believe the main advantage of a monetary base system is that it would help to bring about a quicker response of interest rates to changes in monetary conditions. This could mean more volatile, and possibly higher, interest rates than at present.

The extent of the change—for example, the limits to be included in the base—is unclear and drafting is still going on in the Treasury.

Ministers are, however, determined not to over-sell any changes which are strongly favoured by many monetarist economists. Indeed the consul-

tative paper is likely to be primarily concerned with means of achieving monetary control rather than with the monetary base idea as such. It will emphasise the importance of the right mix of fiscal and monetary policy.

Similarly the document is likely to reflect some of the scepticism about possible changes voiced during the lengthy debate in the Treasury and Bank in the last few months. This turns on the extent to which a monetary base system would be more automatic than at present and would reduce the need for discretionary action by the authorities.

It is likely that the Bank will not relinquish all its controls on interest rates.

Ministers are also concerned to avoid the disruptions which followed the introduction of the Competition and Credit Control policy 10 years ago. Consequently the changes will be designed to be as simple and as comprehensible as possible with minimal impact on the present institutional arrangements.

In the City there will be particularly close interest in the extent to which the special position of the discount houses will be changed, and also in whether methods of selling gilt-edged stock will be altered.

## Record year for airliner sales

BY MICHAEL DUNNE, AEROSPACE CORRESPONDENT

THE WORLD'S civil airliner manufacturers had a record year in 1979. Firm orders were placed for over 700 jet airliners, worth an estimated \$20bn (more than £9bn) including spares.

If options and letters of intent are included, airlines have committed themselves to well over 900 new aircraft. This is an improvement on 1978, when firm orders and options amounted to just over 800 aircraft.

There have been substantial orders for turbo-prop airliners, and business and executive jets have also been in strong demand.

As a result, the world's major aircraft manufacturers have order books that will keep them

occupied throughout the mid-1980s.

Most manufacturers are confident that this trend will continue into the early 1980s because of the need to replace ageing equipment. Much of this has been in service for almost 20 years. It is becoming increasingly unacceptable because of noise and expensive to fly as a result of soaring fuel costs.

The new generation of jets is up to 30 per cent or so better in terms of fuel consumption and other operating costs than the equipment being replaced, and are fitted with quieter, new-technology engines.

It is estimated that before the re-equipment tide slackens up to 3,500 new jets will be ordered, worth over \$100bn

(over £45bn). The world's airlines are at present only about half-way through their re-equipment programme.

This means that a high order rate is likely during 1980, even though passenger traffic may fall off as a result of economic difficulties in the wake of higher oil prices.

Boeing's was the biggest individual success story of the past year. The company logged orders for 314 jets—one 707, 106 medium-range 727s, 76 short-range 737s, 80 Jumbo 747s and 51 of the new semi-wide-bodied 767s.

No orders were placed for the smaller, narrow-bodied Continued Back Page  
Tourism expansion forecast. Page 3

## Currency freedom attracts investors

BY DAVID MARSH

CUSTOMERS of the High Street clearing banks have quickly developed a taste for the foreign currency banking facilities now freely available after the abolition of exchange controls in October.

Since then residents have probably increased their foreign currency deposits at banks in Britain by about £1bn.

Much of the increase is accounted for by business abroad. Companies may now build up stocks of foreign currencies—for instance, proceeds of export orders—without Bank of England permission.

Before the lifting of controls, companies normally had to convert foreign exchange income into sterling.

But there has also been a significant rise in foreign currency accounts opened by individuals. This represents transactions ranging from cash for holiday villas abroad to speculative stocks of "hard" currencies.

Some bankers believe that the move into foreign currencies has been restrained by the strength of the pound over the past two months.

While sterling is held up on the foreign exchange markets by the benefits of North Sea oil, there has been a reluctance to keep foreign currencies.

However, if sterling re-entered a weak phase, the ease with which UK residents can now switch into foreign exchange would probably exacerbate downward pressure on the currency.

National Westminster Bank, which in November was the only one of the Big Four UK banks to publicise actively its new foreign currency banking facilities, reports that it is "encouraged" by the response from customers.

Several hundred new accounts have been opened each week since the abolition of controls—mainly in U.S. dollars, as well as Deutsche Marks, French francs, Dutch guilders, Swiss francs and Japanese yen.

All the clearers are coy about giving details of the volume of new accounts. But they say there has been a "significant response." Midland a "reasonably substantial" rise, and Barclays "an increase—though not dramatic."

It alleges that a takeover offer by Marsh would constitute an illegal use or publication of such confidential information. At the latest Bowring share price of 130p, the UK company is valued in the market at about £140m.

Mr. Geoffrey Williams,

## Unions hint at three-month steel strike

BY NICK GARNETT, LABOUR STAFF

BRITISH STEEL Corporation's dozen iron and steel making centres stood idle this morning at the start of the national steel strike which union predictions said could last up to three months.

Mr. Bill Sires, general secretary of the Iron and Steel Trades Confederation, the largest steel union, said yesterday that the strike could "easily" continue for six weeks with the prospect of it dragging on for 10 weeks or longer unless the corporation made substantial improvements in its pay offer.

His union could sustain a strike as long as that said Mr. Sires, and the attitudes of his 90,000 members would gradually harden.

The corporation says there is enough steel in the system to cover manufacturing at present levels for up to six weeks.

Mr. Len Murray, TUC general secretary, has cancelled a holiday because of the dispute and will meet the general secretaries of the steel unions, including Mr. Sires and Mr. Moss Evans, general secretary of the Transport and General Workers

Union this afternoon.

Mr. Sires will ask the TUC to give guidance to other unions on assisting steelworkers during the dispute.

Mr. Sires has been discussing the position with Mr. Evans, who is expected to recommend to his road transport and dock groups that they should provide assistance. Mr. Evans and his national officials will consider the matter over the next three days and instructions will then go out to his membership.

The impact of the strike will be partly affected by the amount of co-operation the ISTC and the Blastfurnacemen receive from other unions.

This morning Mr. Sires is meeting Mr. Sid Weighell, general secretary of the National Union of Railwaymen, which has already said it will give the steelmen full assistance.

The train drivers' union, ASLEF, has agreed not to move any steel imports, raw materials and finished products to and from BSC plants, nor BSC steel in transit.

Impact of the shutdown. Page 4

## Bowring goes to courts

BY ANDREW FISHER

C. T. BOWRING has taken to the U.S. and British courts to try to head off the takeover approach signalled by Marsh and McLennan of New York, the world's largest insurance broker.

Bowring, one of Britain's leading insurance broking concerns, also owns the Bowmaker credit group and the Finger and Friedlander merchant bank. It is attempting to stop Marsh from using confidential information supplied during earlier talks about a pooling of their insurance interests.

After the breakdown of these talks the U.S. group said last month it was considering a formal takeover bid. Bowring is opposed to the move, and has begun actions in the Federal District Court for the Southern District of New York and in the High Court in England.

It alleges that a takeover offer by Marsh would constitute an illegal use or publication of such confidential information. At the latest Bowring share price of 130p, the UK company is valued in the market at about £140m.

Mr. Geoffrey Williams,

deputy chairman of J. Henry Schroder Wagg, which is advising Bowring, said yesterday that Marsh had a great deal of information that the UK company's shareholders did not.

Apart from trying to prevent Marsh from using the information to mount a bid, Bowring also wants to stop Marsh from including it in the documents it will have to file with the Securities and Exchange Commission in the U.S.

Marsh has to file a statement with the SEC if it wants to use its own stock as part of the bid terms, and any information included about Bowring would become public knowledge, Mr. Williams said.

"We have to look at it from the point of view of Bowring as an independent company," he said. "Some of the information would have come out anyway under a pooling arrangement, but not until after the takeover is complete."

Bowring says it is still keen on a solution which would enable each group to keep its own integrity and independence. "We stand ready to re-open discussions with Marsh on a pooling basis."

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## CHIEF PRICE CHANGES MONDAY

(Prices in pence unless otherwise indicated)

RISER	FALLER
Bambers Stores	80 + 10
Bowring (C.T.)	133 + 3
Broken Hill Prop.	595 + 30
Carr's Milling	78 + 6
Collins (William) A	80 + 5
Gordon (Liam)	52 + 6
Hestair	29 + 4
M & G Holdings	136 + 5
Priestwich Parker	23 + 4
Savoy A	103 + 4
Tebbutt	14 + 6
Vesper	160 + 5
Wilkinson Match	143 + 4
Candover Res.	69 + 7
Viking Oil	610 + 30
Harrisons Myn. Est.	169 + 8
Cent. Pacific Mines	£17 + 1
Free State Sasipilas	234 + 21
Inupala Platinum	240 + 10
Lennard Oil	64 + 6
North Kalguri	44 + 4
South. Pacific Pets.	670 + 40
Tanks	250 + 22
Excheqr. 10% 1983	286 - 1
GKN	267 - 5
ICI	254 - 5
Land Sec.	302 - 4
Lloyds Bank	230 - 4
Lucas	230 - 4
Thorn Electrical	273 - 1
Buffel	£131 - 1
Pres. Steyn	£121 - 1

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Legal	11
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Men and Matters	18
Mining	13
Overseas News	2
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Stock Market	14, 15
Technical	20
TV and Radio	6
UK News	5
Mid-Kent W.C. Co.	3.4
General Labour	13
Unit Trusts	17
Weather	20
World Trade News	2
ANNUAL STATEMENTS	
Mid-Kent W.C. Co.	19
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## OVERSEAS NEWS

Ceasefire violations worry the British  
Nkomo returns  
from exile  
on Sunday

SALISBURY—Patriotic Front guerrilla leader Joshua Nkomo is to return to Rhodesia from exile next Sunday, for the first time in over three years, according to his spokesman.

Mr. Willie Musarurwa, publicity secretary of Mr. Nkomo's ZAPU (Zimbabwe African Peoples Union) made the announcement to 3,000 cheering supporters at a rally in the black township of Harare.

Mr. Musarurwa, who returned here from Lusaka yesterday, said it was possible both leaders of the Patriotic Front—Mr. Nkomo and Mr. Robert Mugabe—would return together. He said the Front would fight the election as a single entity. "We are going to fight as PF, that is the position," he said.

Mr. Mugabe's ZANU (Zimbabwe African National Union) has announced that it will go it alone at the polls, forming only a loose alliance with ZAPU.

Rhodesian troops went into action against Patriotic Front guerrillas yesterday for the first time since the ceasefire was declared four days ago. A British military spokesman said the troops struck against a group of 10 guerrillas who attacked a

farm near Sinola, 60 miles north-west of Salisbury. Seven guerrillas were killed.

It was not immediately clear who ordered the troops out of their bases, where they are supposed to be monitored by a 1,300-man Commonwealth force drawn from Britain, Kenya, Fiji, New Zealand and Australia.

Rhodesian military headquarters reported that two whites, one a soldier and the other a woman civilian, had been killed and five people had been abducted during the continuing hostilities.

Only about 1,000 of the estimated 18,000 guerrillas in the country have reported to assembly points. A British spokesman said. A further 2,000, half of them from Mr. Nkomo's wing of the Front, were believed to be waiting to report to the 16 assembly points named by Commonwealth troops.

Mark Webster reports from Salisbury: Pressure is increasing on the Commonwealth monitoring force to convince both signatories to the ceasefire agreement that it is still holding despite repeated violations.



The British are anxious to minimise the number of breaches by re-classifying incidents such as cattle theft, previously regarded as terrorist activity. The Rhodesian army maintains, however, that the continued presence of guerrillas is responsible for these thefts and many other incidents.

One of the most active areas is along the Mozambique border, where continued activity by members of Mr. Robert Mugabe's Zanu forces has forced Lord Soames the British Governor, to lift restrictions on Rhodesian security forces, who were previously confined to an area four kilometres around their bases.

Border troops are now entitled to move against Patriotic Front forces without necessarily consulting the local Commonwealth monitoring force first.

Sharp drop  
in U.S.  
economic  
indicators

By Jurek Martin, U.S. Editor,  
in Washington

A MODERATE economic recession is in store for the first-half of this year in the U.S., according to the latest statistics released here. The index of leading economic indicators, designed to point to future economic activity, fell sharply in November by 1.3 per cent.

This follows a revised 1.4 per cent decline in October—worse than the 0.5 per cent original calculation. Together, the two months constitute the sharpest drop since the onset of the 1974-1975 recession.

Seven of the 10 component parts of the index fell in November, led by a steep fall in the number of building permits, which had risen until the last couple of months. The index had principally reflected problems in the financial and stock market sectors, but is now showing weaknesses in the productive side of the economy.

Most Government and private forecasts still expect that the economy will show a small real expansion in the final quarter of 1979—largely because of the durability of consumer spending.

However, it now seems apparent that the problems of major industrial sectors—most notably steel and cars—are beginning to be felt. There have already been reports of considerable cutbacks in new factory orders in December.

The fact that the economy has managed to avoid slipping into recession over the last nine months has induced the Administration not to seek major across-the-board tax cuts in its fiscal 1981 Budget, which it presents in Congress later this month.

Canadian prices  
likely to rise

By Robert Gibbons in Montreal

RETAIL food prices in Canada are expected to rise between 11.3 and 13.5 per cent in 1980, according to the Retail Council of Canada. The momentum will come from higher prices for imported products, for beef and processed foods and also for packaging.

The exchange value of the Canadian dollar is likely to have risen 83 and 87 U.S. cents. Rising energy costs in the U.S. will push up transport costs, and this is expected to be a major factor in higher imported food prices, especially later this winter.

Processed foods should show "dramatic price increases" because of escalating production costs. Beef prices are likely to rise about 15 per cent in 1980 against 30 per cent in 1979 and 46 per cent in 1978 and pork and poultry prices between 5 and 15 per cent.

VAT introduced  
in Mexico

By William Chislett  
in Mexico City

MEXICO yesterday brought into force a 10 per cent Value Added Tax in a drive to increase Government revenue and make the tax system more efficient. VAT replaces the 4 per cent mercantile sales tax. An attempt to introduce VAT in 1969 met with such a storm of protest from the private sector that the idea was dropped.

But now the private sector has generally accepted the idea, although there is argument over its inflationary impact. According to the Mexican Association of Economists, prices will rise by 3 per cent in the first few months of 1980 just because of VAT, but then its effect will be more stabilising.

In 1963 he became Deputy Prime Minister in the first centre-left Government of the late Sig. Aldo Moro



Sig. Pietro Nenni: founder  
of Italian Socialism

Italian Socialist leader  
dies of heart attack

By Paul Betts in Rome

ITALY paid emotional tribute yesterday to Sig. Pietro Nenni, one of the fathers of Italian Socialism and of the country's republic, after he died of a heart attack, aged 80.

President Sandro Pertini, also a Socialist, immediately interrupted a brief holiday in the South of France and flew back to Rome yesterday.

Sig. Nenni was President of the Italian Socialist Party and one of the most popular—if at times controversial—political figures in the country.

For 40 years he was at the centre of Italian political life. Only a few days ago, he was reported to be preparing his speech for next week's key meeting of the Socialist Party's Central Committee.

As a young man Sig. Nenni was a friend of Benito Mussolini when Mussolini was still a Socialist. Later he became one of his fiercest opponents.

In 1948 Sig. Nenni helped form the so-called Italian Popular Front between Socialists and Communists. But he broke off relations with the Communists after the Soviet in-

vasion of Hungary in 1956. Subsequently he worked to bring the Socialist Party into Government, succeeding with the ill-fated experiment of the centre-left Government of the 1960s, when the Socialist Party entered into a coalition with the long-ruling Christian Democratic Party.

In 1963 he became Deputy Prime Minister in the first centre-left Government of the late Sig. Aldo Moro



Jagjivan Ram: assured of  
Harjani sympathy

northern India who threw out Mrs. Gandhi in 1977 and even in this latest campaign the power of the ballot box is still much cherished. An illiterate woman in the village of Sahjanpur, near Lucknow, explains that the villagers will consult one another and seek the advice of their elders before deciding how to vote.

Most families in Sahjanpur are Harijans (untouchables)—a community apart from the upper castes who would feel defiled by drinking from their well. Most of the Harijans in the area say they would support Mr. Jagjivan Ram, the Harijan leader who is making a bid for the premiership against Mrs. Gandhi. But they also feel intimidated by the power of government and by influential landowners.

"What is the use of complaining because nobody will listen," they say, claiming that they only received 4kg out of the 5kg of wheat to which they were entitled under the food-for-work programme set up in the early days of the drought. But after seven villagers had been sterilised during the emergency they got their own back by solidly voting Janata.

A NUMBER OF people say

that eastern India including Bengal, Orissa and Assam is slipping under a different economic and political system from the rest of India. Bengal's depressed industries are unable to attract the risk capital that is shifting to the prosperous commercial centres of the Punjab, Haryana and western

## WORLD TRADE NEWS

Soviet Union to become  
India's top trade partner

By K. K. SHARMA IN NEW DELHI

INDIAN AND the Soviet Union have signed a trade protocol that envisages a turnover of Rs 20bn (£1.1bn) in 1980, a record for the two countries. This will make the Soviet Union the largest trading partner of India and the second largest in terms of the value of imports.

The agreement was signed here by Mr. I. T. Grishin, the Soviet deputy Foreign Trade Minister, and Mr. A. C. Gill, the Indian Commerce Secretary, following a year in which bilateral trade was expected to reach Rs 16bn.

The protocol includes the supply of 1.5m tonnes of crude oil and 1.7m tonnes of petroleum products—mainly diesel and kerosene which are in short supply in this country—thereby relieving the pressure on supplies of a vital import. Russia

is charging OPEC rates for these supplies.

With the signing of the protocol, which continues the pattern of barter trade on a balanced basis developed over many years, goods exchanged have been substantially diversified.

Indian imports have shifted from capital goods and machinery to crude fertilisers, non-ferrous metals and newsprint.

Exports to the Soviet Union are mostly "non traditional items," including shipments of capital goods from Soviet-aided plants in India which now face the prospect of surplus capacity.

India and the Soviet Union have also agreed to work out a long-term trade agreement to cover the period from 1981 to 1985, which envisages doubling the annual trade turnover from

that in 1979 to Rs 30bn.

Also envisaged is "production co-operation" which will involve setting up plants to cater to the needs of both countries as well as co-operation on exports to other countries, particularly in the Third World. Talks on this began some time ago and have not made much headway. The two countries have decided to step up the pace of implementing agreement on these arrangements.

Trade between India and the Soviet Union will continue on the basis of settlement in Rupees, an arrangement that has been terminated with most East European countries. This, in essence, means barter trade on a balanced basis, although it involves extension of "technical credit" for any imbalance on either side.

## BP negotiates Iran crude deals

By Simon Henderson in Tehran

BRITISH PETROLEUM has returned to Tehran to negotiate term contracts for Iranian crude in 1980 and the conditions of sale are believed to have improved since talks a month ago. Shell, after BP's second highest customer, is also said to be preparing to negotiate a contract.

The contracts, however, represent higher prices for smaller quantities, compared to the 1979 arrangements. Originally BP was offered 100,000 barrels a day, according to Mr. Ali Akbar Moftakhar, the head of the National Iranian Oil Company. Shell was offered 80,000 per day. Both companies denied these figures, a sharp fall on 1979 liftings of 355,000 barrels per day and 195,000 b/d respectively.

Those associated with the talks said yesterday that the quantities were now slightly higher and the price was much improved. They refused to give further details.

The price for Iranian crude is made up of half of oil at the official Iranian price of \$29.50 per barrel and the other half at a premium price related to the spot market. Previously it was thought that BP and Shell were being offered oil effectively at \$35 a barrel.

The K. K. News Service of Japan reported yesterday the new price was \$30 a barrel. The new Iranian position represents a substantial cooling of the aggressive stand taken

before the Caracas meeting of OPEC. At that meeting, Iran failed to push through a hard-line sales and pricing policy.

In Tehran on Monday, Mr. Moftakhar said next year's oil production would be between 3m and 3.5m b/d, of which up to 1m b/d would be for domestic consumption. This is an increase over previous domestic requirements of 700,000 b/d.

The head of NIOC was unable to give details of contracts signed for 1980 but said there had been many. After the first round of talks a deadline of December 31 had been set for BP and Shell to return if they were not in the offered even less nil, he said.

## Khalil cleared in Siemens probe

By Roger Matthews in Cairo

THE EGYPTIAN Government and its Prime Minister, Dr. Mustapha Khalil, have been cleared by a special parliamentary committee of any economic benefit.

It pointed out that the consortium members, Siemens of West Germany and Austria and Thomson CSF of France, had agreed to provide the total \$1.8bn financing at 5.5 per cent over 15 years with a five-year grace period. None of the other potential bidders for the contract had been able to match these terms.

The deal will add another 500,000 lines to Egypt's existing 350,000 line network, and the winning consortium anticipates further contracts in the future.

in continue and extend the modernisation programme. However, it is understood that the details of the financing package are far from complete three months after the initial contract was initiated in Cairo.

The Government believes that by having publicly quashed the accusations over the telecommunications contract it will now be free to conclude other major deals without necessarily going to international tender and without the attendant risks of rumour and innuendo.

The Prime Minister has also reserved the right to instigate further action against the leadership of the socialist party and the author of the offending article.

## UK implements Tokyo Round

FINANCIAL TIMES REPORTER

THE FIRST instalment of the eight stages of tariff cuts and most of the non-tariff barrier agreements, which make up the Tokyo Round trade package, went into effect yesterday.

This follows the signing of the package in Geneva on December 17 by 20 member nations party to the General Agreement on Tariffs and Trade. Most of the signatories represented industrialised countries.

Commenting on the world trade regulatory records, Mr. Cecil Parkinson, the Minister for Trade, said: "It is appropriate that the first day of this new decade should see the implementation

of the major part of this new framework of rules in which international trade will be conducted through the 1980s.

He noted that most of Britain's major trading partners had already completed the necessary legislative procedures "or expect to do so" in the first few months of 1980.

"Faithful implementation in both letter and spirit will help minimise the barriers in what could be a difficult decade for international trade.

The key point in the package calls for phased cuts in the industrial tariffs (averaging less than a third) of the EEC's main industrialised trading partners, matched by equivalent reduc-

tions in the EEC's common external tariff.

Also of particular concern to the UK are customs valuation agreement providing for greater uniformity in the methods of arriving at the value of which duties are based. This agreement will be implemented by the U.S. and the EEC on a bilateral basis beginning next July 1.

Another aspect is an agreement on Government procurement liberalising the purchasing procedures for products and supporting services on Government contracts worth approximately £100,000 or more. This will go into effect on January 1, 1981.

A large portrait of Mrs. Gandhi beside the Imam hangs high facing the Moghul Mosque. The streets are festooned, mainly with Congress flags. To my amazement, during a two-hour tour, I do not find one Janata Party supporter. An official in a makeshift Janata office in Gali Garahaiya Street claims that Mrs. Gandhi's Congress has been spending massively in support of her campaign and that he was offered 2,000 rupees (£112) to let his store-room as a Congress office. Congress is also said to have promised the fish merchants a new fish market. "The Janata Party has done nothing for us," one Muslim says.

In the evening the Janata Party holds a rally at the Ramilla grounds in Old Delhi. It was here that the party launched its campaign in 1977 to enormous cheers and a crowd that filled every side street. The rally is thinly attended—a comment both on the election and probably on the party's fortunes.

IN DELHI I visit the area around the Jama Masjid in the Old City with the campaign in its final stages. This is the heart of the densely Muslim quarter of the capital, packed with rickshaws, street hawkers and squatters in the daytime; and at night with blanketed

figures sleeping in the open. Feeling run high against Mrs. Gandhi here during the emergency because of resistance to the slum clearance and sterilisation programmes.

As a large portrait of Mrs. Gandhi beside the Imam hangs high facing the Moghul Mosque. The streets are festooned, mainly with Congress flags. To my amazement, during a two-hour tour, I do not find one Janata Party supporter. An official in a makeshift Janata office in Gali Garahaiya Street claims that Mrs. Gandhi's Congress has been spending massively in support of her campaign and that he was offered 2,000 rupees (£112) to let his store-room as a Congress office. Congress is also said to have promised the fish merchants a new fish market. "The Janata Party has done nothing for us," one Muslim says.

U.S. edge  
feared  
despite  
GATT pact

By David Buchan in Washington

IT WOULD be a nasty irony if the accords for freer trade negotiated under the umbrella of the General Agreement on Tariffs and Trade (GATT), in force as of yesterday, precipitated an avalanche of protectionist suits in the U.S.

But it could happen that way. Certain changes in the U.S. anti-dumping and countervailing duty laws accompanying the GATT agreements, on balance favour domestic industry—or so it is feared by importers and their U.S. lawyers.

A wide range of products, many from EEC countries, has been mooted as possible targets of "unfair trade suits by U.S. companies early in the New Year, including steel, coking coal, shoes, chemicals and semiconductors. It is not easy to forecast how much of the protectionist stirrings within domestic U.S. industry will actually materialise into action.

The most vociferous complainant, U.S. Steel, the country's largest steel maker, has already threatened action against what it argues is dumped or unfairly subsidised imports from companies such as the British Steel Corporation. But the precise nature of what it plans in the New Year has been kept a close secret even from its fellow American steel makers.

This is not surprising. To some extent, the strong words by U.S. Steel's chairman, Mr. David Rodrick, may be a bargaining tactic to try to push the U.S. Government into relaxing expensive environmental regulations, or if it may simply using imports as a scapegoat for its internal problems that company to announce the closure of 15 plants and the laying off of 13,000 workers. Certainly, the Commerce Department has forecast that while total domestic steel sales will fall by 5 per cent in 1980, imports into the U.S. will drop by slightly more.

On the other hand, President Carter wants to get re-elected this year. The new Special Trade Negotiations Representative, Mr. Robert Renbin Askew, publicly admits that trade policy is more sensitive to the interests of constituent groups in an election year.

But his deputy Mr. Robert Hormats, points out that foreign countries won a substantial concession from the U.S. in the GATT negotiations when the latter agreed to incorporate into its law the concept that U.S. companies could only get redress against import competition if they could show they had suffered "material" injury.

The EEC pushed for this to be written into U.S. law. Following much baulking by Congress, the word "material" was eventually accepted in the new legislation and conveniently defined as a "harm which is not inconsequential, immaterial or nonimportant."

In return, however, Congress insisted on two changes: More "effective" dumping and countervailing duty laws for U.S. petitioners, and a reorganised federal bureaucracy to administer them. The revamping of the trade bureaucracy consisted of removing responsibility for administering "unfair trade laws" from the State Department. It was then parcelled out between the Commerce Department, with the job of the day-to-day administration of the laws and carrying out investigations, and the Special Trade Representative's (STR) office with the role of overall trade policy co-ordinator.

Probably the most important procedural change in the law has been to impose much shorter and stricter time tables on U.S. Government agencies to settle anti-dumping and countervailing duty cases.

The Commerce Department and/or the STR's office will now have only a bare three weeks to decide whether a U.S. petitioner has a prima facie case.

Certainly, in the recent case of television receivers from Japan, the Treasury seemed to have been tardy to a degree. American lawyers handling importer interests seem convinced the tightened time tables will frustrate their cause.

Where many of the trade decisions will necessarily have to be made off the cuff because of the tight time schedule, the pressure, they say, will be on the agencies to go ahead with the case. The bias will be to place more weight on the domestic petitioner's evidence.

Mr. Harold Malgren, a former deputy special trade negotiator in preceding Republican Administrations and now a Washington-based trade consultant, says that Congressional pressure is now clearly on the Administration to make a name for the cases brought to it.

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In his notebook on the Indian election, David Housego takes the temperature of a listless electorate.

## Mrs. Gandhi offers voters the comfort of a familiar figure

IN WIDE STRETCHES of north India drought matters more than this week's election. The traveller from Lucknow to the small town of Unnao and eastwards into Uttar Pradesh sees fields on either side of the road reduced to a dust-bowl. Village ponds are dry and slimy red algae lines wayside ditches. Few bullock teams are to be seen ploughing.

Although this is an area of poor irrigation, at least there is no shortage of drinking water as in the worst-affected districts of Bihar and Uttar Pradesh. Election posters and party flags are few. Villagers complain of rising prices. Lack of diesel oil and the extravagance of the mid-term poll interference and the drought are expected to result in a low turnout tomorrow and Sunday.

WHEN we arrive at part Mrs. Gandhi's motorcade at the prosperous little village of Saranhi in her own constituency of Rae Bareilly in Uttar Pradesh it starts to rain. "Majatai" (Mother Gandhi) has brought the rain," says one of her supporters. Gandhi's political comeback lies somewhere in this intimate bond—snapped brutally during the emergency—between leader

and people to which she feels she alone has claim. In India, day by day over the past four months, travelling the length and breadth of the country, often giving more than 20 speeches in as many hours, she has sought to re-establish it. She has built on the uncertainties that have sprung from inflation, from the wranglings of politicians, from caste and communal conflicts and from the contempt in which government is held.

Standing on a hastily raised platform by a thatched house, with paper bunting festooned across the road she chides the crowd for voting her out in 1977. "If you want me back you'll have to turn out in large numbers," she says. There is no wave of popular enthusiasm but the comfort of a familiar figure. She is fully proud that she has achieved it by herself. "Every other politician has some flowers. I don't have any at all," she tells journalists. She and cot to be the largest party an oversuprise by winning rule with authority. "She will 'family hanger' hand," says a aide that it will "She doesn't ship although she is a dictator that word."

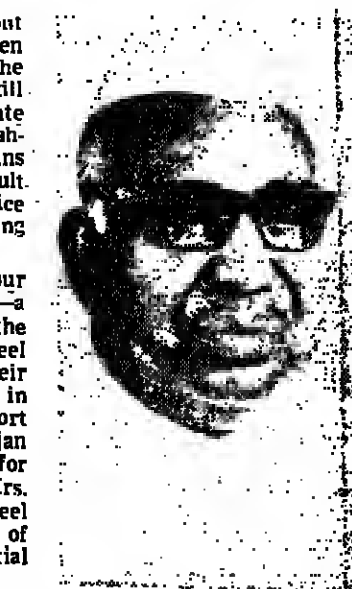
IT WAS THE villagers

northern India who threw out Mrs. Gandhi in 1977 and even in this latest campaign the power of the ballot box is still much cherished. An illiterate woman in the village of Sahjanpur, near Lucknow, explains that the villagers will consult one another and seek the advice of their elders before deciding how to vote.

Most families in Sahjanpur are Harijans (untouchables)—a community apart from the upper castes who would feel defiled by drinking from their well. Most of the Harijans in the area say they would support Mr. Jagjivan Ram, the Harijan leader who is making a bid for the premiership against Mrs. Gandhi. But they also feel intimidated by the power of government and by influential landowners.

"What is the use of complaining because nobody will listen," they say, claiming that they only received 4kg out of the 5kg of wheat to which they were entitled under the food-for-work programme set up in the early days of the drought. But after seven villagers had been sterilised during the emergency they got their own back by solidly voting Janata.

A NUMBER OF people say



Jagjivan Ram: assured of  
Harjani sympathy



Mrs. Gandhi: plea for large  
turn-out

India so that the economy is becoming increasingly state-dominated. Parallel with this the Marxists have dug in strongly. Their new confidence is reflected in the haste of activity at their headquarters in Alimudin Street, Calcutta, which three years ago was a run-down back-street

office. They are preparing to do battle with Congress on the streets if Mrs. Gandhi returns to power.

EXPECTATIONS of violence have run through the campaign. In Calcutta the Congress Party's street boss, Lakshmi Kanta Bose, predicts "chaos and confusion" to key districts on polling day. The Marxists have hatched up their organisation for post-electoral fights, as have the Hindu chauvinist Jan Sangh and many of the trade unions.

Congress itself seems to have obtained leverage over the Delhi underworld. Ram Chandra, a bodyguard of Sanjay Gandhi, smiles blandly when he is credited with having committed a "couple of murders. But nobody looks more vulnerable than the fragile figure of Mrs. Gandhi, ever exposed to the threat of an assassin's bullet as she faces large crowds.

IN DELHI I visit the area around the Jama Masjid in the Old City with the campaign in its final stages. This is the heart of the densely Muslim quarter of the capital, packed with rickshaws, street hawkers and squatters in the daytime; and at night with blanketed



## UK NEWS

## Miles to chair Mirror Group

BY LISA WOOD

MR. ANTHONY MILES, editorial director of Mirror Group Newspapers, took over as chairman of the group yesterday.

Mr. Douglas Long, formerly deputy chief executive, became chief executive on the same date.

They both succeed Mr. Percy Roberts who has retired after 14 years as chief executive and three years as chairman. Mr. Roberts, who is 59, remains a director of Reed Publishing Holdings.

Both Mr. Long and Mr. Miles will report to Mr. L. A. Carpenter, chairman and chief executive of Reed's International Publishing Corporation. Last August, Reed International, Mirror Group Newspapers' parent company, announced that Mr. Carpenter would take over additional responsibility for MGN. This was part of major managerial changes being made within Reed.

● THE MORNING STAR, Britain's Communist daily paper, is 60 years old. Its first issue recorded a strike by woollen workers. Its 50th anniversary issue will front-page the current steel strike. The paper has survived with the support of readers who have donated hundreds of thousands of pounds to its fighting fund.

## Gloomy analysis doubts Tory economic strategy

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A GLOOMY new analysis of the prospects for the British economy in the first half of the 1980s from City stockbrokers Phillips and Drew questions whether the Government's strategy will succeed in significantly reducing inflation or restoring growth in output.

In a circular published this morning, the brokers say that even after allowing for a wide margin of error, their medium-term projections suggest that output growth will remain very depressed after a drop of almost 2 per cent in 1980. Moreover, after a substantial surplus in 1981-82, the current account will then move back into deficit as the peak in oil tonnage is reached.

Meanwhile, the rate of price inflation will stay well into double figures, in spite of the Government's monetary stringency. Unemployment will continue to rise, reaching 2.39m in 1985.

This view is gloomier than that of other forecasts, including the London Business School's, which predicts that output will pick up in 1981 after this year's downturn.

Phillips and Drew says its "somewhat depressing results hinge mainly upon the assumption of increases of 15 per cent a year in average earnings—a similar earnings outturn over the next five years to that experienced in the past 10. It remains to be seen whether sole reliance on tight monetary control will be able to reduce pay settlements significantly in the medium-term. It will be an uphill struggle."

The firm does not believe past evidence supports a rate of growth below the long-term average—in the absence of direct Government intervention.

Similarly, in a period when both domestic and world

demand is likely to be slack, Phillips and Drew doubts whether the restoration of incentives will be sufficient to cause a spontaneous upturn in investment and a self-sustaining growth in output.

The brokers' analysis rests on the assumption of a £2bn deflationary package in the spring Budget, followed by no change in policy thereafter. This means that income tax and excise duties are increased annually in line with inflation and public spending is flat in volume terms.

On this basis, public sector borrowing may remain high in nominal, or current price terms, for the next two years, and then decline as oil revenues pick up. This will open up the possibility of substantial tax cuts within a tight monetary programme, provided balance of payments considerations permit.

## Land and home loan block feared

BY ANDREW TAYLOR

LAND and mortgages will be scarce for house-buyers and house-holders in the 1980s, says the National House Building Council.

Mr. Andrew Tait, director general of the council, said that more than 15 recommendations for the survival of the waterways will be home-owners before the end of the 1980s, though the average price of a house is expected to top £60,000 during the decade.

In 1945, only 25 per cent of

householders owned their own homes. During the 1970s, the proportion of home-owners had risen to above 50 per cent.

The council's forecasts assumed an average rate of inflation of 10 per cent a year. House purchase would remain the best possible investment for an ordinary person, said Mr. Tait, but the rate of house price increase was likely to be less than in the 1970s when prices more than quadrupled.

He added that houses would be better insulated in the coming decade and more will be built in the higher price bracket. He also expected a greater proportion of small units to be built aimed at single people and first-time buyers.

"A main objective of the next decade must be to persuade planning committees and environmentalists that too much of house-buyers money is going on land.

## Markets chain launches lottery

By David Churchill, Consumer Affairs Correspondent

KEY MARKETS, the Fitch Lovell supermarket chain, today launches an "instant" lottery promotion only weeks before the House of Lords is due to rule on the legality of a similar scheme operated by a major tobacco company.

Key Markets claims that its lottery, which follows its "bingo" schemes last year, is the biggest promotion of its kind to be carried out by a supermarket chain.

It gives shoppers the chance to win instant cash prizes up to £5,000. In addition, Key Markets will be supported by 29 leading food manufacturers who will offer extra prizes of food.

Shoppers at Key Markets' 120 stores will be given two halves of a lottery ticket, each half carrying a hidden cash prize of between 50p and £5,000. The value of the prize is revealed when the covering material is rubbed off with the edge of a coin. A shopper receiving two matching halves can claim the prize on the spot.

A separate panel also shows, when the covering is rubbed off, whether the shopper has won a food prize.

Key Markets believes that shoppers will welcome its new lottery scheme as an alternative to the grocery price war of the past two years. "All our research shows that housewives do not look forward to shopping," said Mr. David Caulfield, the managing director.

Key Markets says that its bingo scheme last year led to an immediate 15 per cent increase in turnover. Its decision to go ahead with the new lottery promotion, however, has caused some surprise within the grocery trade in view of the pending Lords decision.

They have to rule on the legality of Imperial Tobacco's "Spot Cash" instant lottery scheme, which was used to promote some King-size cigarettes.

Imperial launched the lottery in autumn 1978, but withdrew it when the Director of Public Prosecutions decided to initiate criminal proceedings against several Imperial executives.

## Chamber seeks help for small companies

BY LISA WOOD

AN APPEAL for a change in the tax treatment of small companies has been made to the Government by the London Chamber of Commerce and Industry.

The Chamber says that a real commitment by the Government to ease the tax and financial constraints that still threatened the viability of this sector of the economy was vital.

In a memorandum to Sir Geoffrey Howe, Chancellor, and Mr. David Mitchell, Minister responsible for small firms, the Chamber said the UK's record of new business launches was markedly lower than other Western industrialised countries, while the importance of

small companies to the health of the economy was widely recognised.

The Chamber said that new sources of risk capital must be encouraged. Existing sources of finance were often not available to small businesses or terms were often unattractive.

It said direct investment by individuals should be encouraged to enable finance to be provided for projects which did not meet the "severe stipulations of institutional lenders."

The Chamber suggested that changes in the tax treatment of small companies to provide risk capital could increase the number of potential tenders from hundreds to thousands.

## Expansion forecast in tourism industry

By Elaine Williams

A GOOD year for the tourist industry is being forecast by the English Tourist Board.

Mr. Michael Montague, chairman of the board, said: "While some of the more traditional industries talk of retraction, we in tourism talk of expansion; while whole segments of manufacturing industries face redundancies and closures, we will be offering job opportunities by the thousand."

Today the industry employs directly and indirectly more than 1.5m, but Mr. Montague predicts that this will increase to 2m in the 1980s. The revenue from the industry is more than £6bn a year.

## Plea for tax reform to help charities

BY ELAINE WILLIAMS

A CALL for major reforms in tax laws related to charities has been made by the National Council of Social Service in a report published today.

The report has seven main recommendations which the council says could increase the overall income of charities by £25m a year.

These recommendations include a call for changes in Deeds of Covenant relating to individuals and companies to the introduction of tax relief for individuals for single donations;

charities should be treated in the same way as local authorities as regards VAT; rate relief should be increased from 50 to 75 per cent; the exemption limit on Capital Transfer Tax should be increased; and charities should also be exempt from Development Land Tax.

The council says that voluntary organisations and charities were particularly hard hit by the last Budget which reduced their income from covenants, while the increase in VAT to 15 per cent increased the cost of running charities.

## Fall in electronics growth forecast

FINANCIAL TIMES REPORTER

GROWTH in the UK electronics industry, and Europe as a whole is likely to fall off, says the Mackintosh Electronics Yearbook published today.

It says that the 1980 outlook for the UK is that growth will be in the region of 8 per cent taking the UK market, which includes both sales of equipment and components, to over \$10bn.

The outlook for Britain's growth is slightly higher than the average envisaged in the European electronics industry as a whole. After a growth of

14 per cent in 1979, Mackintosh does not expect it to exceed 7 per cent.

Mackintosh states that it is clear that "although in the past the European electronics market has always been regarded as a 'dollar market,' that nearly half the growth recorded between 1977 and 1979 has been due to the exceptional fall (ranging from 8 to 13 per cent) in the value of the U.S. dollar against most major European currencies."

Over the next five years the year book predicts that the total

European market will grow at a modest rate of 8 per cent per annum with the market reaching a value of \$74bn in 1983. Over the past five years the growth has averaged 13 per cent per annum.

Within the various sectors of the industry, Mackintosh sees professional equipment as the fastest growth area with an average rate of 10 per cent per year.

Forecasts for the communications sector is that it will rise from \$4.8bn in 1978 to \$7.7bn in 1983.

## Plea for urgent action to save waterways

BY ELAINE WILLIAMS

URGENT action is needed to preserve Britain's canal system, says the Inland Waterways Association.

Its annual report, published yesterday, says that many of the country's waterways are in a desperate state and slow progress is being made to improve them.

The association is concerned that, although the Government has announced that proposals

to abolish the waterways had been halted, the opportunity to exploit them might be lost through lack of investment.

It makes 15 recommendations for the survival of the waterways.

It wants a forward management to take over control of the waterways and adequate finance to restore the system, for which the Government should take overall responsibility.

At least £80m, of which £25m has been allocated, is needed to carry out the work.

The association believes that more use should be made of the larger waterways for carrying freight, and that the Government should implement the Select Committee's recommendations on waterway statistics and appraisal of transport investment, and should establish a division within the Department of Transport for planning and financing inland shipping.

The recommendations call for planning or development of any one waterway to be seen in the context of the whole network.

The association wants the waterway system to be considered as a national route, 2,000 miles long, and believes that the survival of the canals will improve tourism as well as form a good transport medium.

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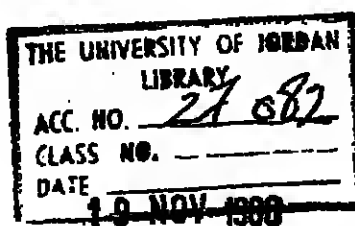
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## UK NEWS

## COAL AND STEEL INDUSTRIES ASSESS POTENTIAL IMPACT OF STRIKE

## 'Castings Furnaces will be kept industry down—but not out needs slimming'

BY ROY HODSON

An orderly slimming-down of the steel castings industry backed by a £40m workers' compensation fund is recommended by the National Economic Development Council in an unpublished report prepared by the Steel Castings Research and Trade Association.

Although the steel foundries employ about 16,000 people and make some 200,000 tonnes of castings a year worth £200m, the association assesses their prospects for the future as "grim".

It suggests that it would seem prudent to plan for a demand of not more than 150,000 tonnes of steel castings a year by 1982-83, after making allowances for the loss of export markets.

The association believes the immediate problem of survival for the steel foundries demands a better balance between production capacity and actual demand. A reduction in capacity among the 75 foundries of up to 100,000 tonnes is considered realistic.

The alternative to an orderly reconstruction of the industry, in the association's view, will be bankruptcies and "irreparable damage in human and financial terms" to the industry.

The association rejects the idea of allowing the contraction of the steel castings industry to be brought about by the operation of market forces. "Our concern is that the uncontrolled operation of the market could leave the survivors too weak to withstand foreign competition and too impoverished to nourish and sustain the very real prospect of a brighter long-term future."

Conventional restructuring of the industry is considered to be beyond the resources of the member companies. Government backing for the proposed compensation fund will be sought. If NEDC supports a radical restructuring of the steel castings trade,

BY ROY HODSON

THE BRITISH Steel Corporation's blast furnaces, the starting point in the iron and steel-making cycle, have been damped down and are not expected to produce iron again until the strike is over.

Damping down a furnace is rather like adding non-combustible materials to a household fire and reducing draught, thus keeping it aglow.

Most furnaces have been charged with non-metallic substances instead of their usual burden of iron ore. The stream of hot gas which provides the furnace blast has been reduced to the minimum level at every furnace.

But the furnaces will be kept hot. If a blast furnace is allowed to go cold, its internal refractory linings are liable to collapse and repairs then involve a virtual re-build.

Similarly, the coke ovens which supply coke to the blast

furnaces are being kept hot, although they will not produce coke. Arrangements have been made with the steel unions for coke ovens, furnaces, and other essential steelworks operations to be maintained in good order by volunteer workers during the period of the strike.

The damping down of the blast furnaces began before the Christmas holidays. In the last hours before the strike, the essential workers are making the necessary technical arrangements to prepare for a prolonged shut-down instead of bringing the furnaces back into production for the New Year.

The new 10,000-tonnes-a-day blast furnace at Teesside, the biggest in Britain, which has been in production for only 10 weeks, poses a special problem. The strike has caught it at a critical point on its "learning curve" after iron production has been raised to more than

half the eventual capacity of the furnace. British Steel has no experience of shutting down such a big and complicated piece of equipment.

It is feared that several months' work will be needed to bring the furnace back to the point on the curve gained before Christmas.

Without adequate supplies of the cheap iron provided by the Teesside furnace, British Steel will find grave difficulties making competitive steel for some weeks after the strike ends.

In South Wales, where the 5,000 tonnes a day Llanwern blast furnace is also damped down, there will be a similar problem.

The remaining British Steel blast furnaces in Scotland, Yorkshire and Humberside and Wales are smaller and could be brought back into production more quickly.

## New problems on coke imports

THE STEEL strike, which started today, could raise fresh difficulties for the National Coal Board and the British Steel Corporation in their efforts to resolve the current dispute over coking coal imports.

The NCB, worried about the threat to mining jobs posed by BSC's mounting imports of cheap coal, has been investigating the possibility of offering the Corporation a subsidy on UK coking coal.

During recent weeks, the NCB and BSC have been trying to reach agreement on the level of subsidy which would be necessary to prevent BSC taking up

options to import between 1m and 2m tonnes of cheap coking coal, in addition to almost 3m tonnes which it is bringing into the UK in the current financial year.

But the steel strike, with its as yet unknown effects on BSC's need for coking coal, could make it more difficult for the two sides to agree on a figure.

The NCB has estimated that it would cost it £30m to £35m in subsidies to prevent BSC taking up its import options, but

the Steel Corporation has apparently put the figure higher. BSC said last month it had until the end of January to decide whether to take up its options. It is not yet clear whether the strike will affect this deadline.

Further imports will deal a severe blow to the Kent and South Wales mines which produce coking coal. Sir Derek Ezra, chairman of the NCB, has estimated that for every 1m tonnes of business lost in these areas, some 3,500 to 4,000 jobs could disappear.

## Coal production and productivity up

BY MARTIN DICKSON, ENERGY CORRESPONDENT

A STEADY and significant improvement in production and productivity has been recorded by the coal industry over the past six months of 1979, according to latest National Coal Board statistics.

Britain's deep mines produced 75.78m tonnes of coal in the 37 weeks from the start of the NCB year to December 15. This was 1.65m tonnes more than in the same period of 1978 and was

achieved with 4,000 fewer workers.

The Coal Board is now confident it will meet the target of 108m tonnes of deep mined coal it has set for the full year to March 31, provided no outside factors, such as strikes, intervene.

Sir Derek Ezra, the NCB chairman, puts forward two main reasons to explain the

improvement. He says that a large number of investment projects started in 1974-75 are now beginning to pay off.

Those investments set the industry on an expansionary path after more than a decade of contraction.

He also argues that the miners' productivity bonus, introduced in 1977, is helping to raise output.

## Attlee's agonies on devaluation

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE TRAUMATIC events leading up to the 30 per cent devaluation of the pound in 1949 form the central theme of the Cabinet minutes released today under the 30-year secrecy rule.

The documents record the growing consternation of Ministers at the rapid decline in the gold and dollar reserves and the continued speculation against sterling. They show the agonising dilemma faced by the Labour Government as the result of American pressure for cuts in UK public expenditure.

Things came to a head on September 18 when Sir Stafford Cripps, the then Chancellor, returned from discussions in Washington to announce that the pound was being devalued from \$4.03 to \$2.8.

To make matters worse the Government's term of office was coming to an end and it knew that it had to go into a general election within the next few months.

Angry Cripps The Cabinet discussions of that year are often uncannily similar to the major debates of the 1970s on the growth of public spending, the increase in the Civil Service and the need to contain high wage demands.

The issue of public expenditure came up at the beginning of the year when Aneurin Bevan, Minister of Health, pressed for a supplementary estimate of \$57m for the National Health Service. This brought an angry outburst from Cripps in terms that might have been used by Mrs. Thatcher 30 years later.

Cripps said that pressure should be brought on the Health Service to keep costs within the Budget figures. He proposed an examination of the machinery for controlling expenditure by regional health boards.

The gravity of the economic situation became apparent in July when the Prime Minister, Clement Attlee, gave a long lecture to the Cabinet about the drain on the reserves. He predicted that they would drop to \$300m by September when the Chancellor was to visit Washington for talks on Britain's financial difficulties.

He feared that the drop in the reserves would place Cripps in a position of "great weakness".

At a further meeting in July Herbert Morrison, Leader of the Commons, maintained that public expenditure was disturbingly high and could be cut by 5 per cent. Later in July, Attlee again expressed grave worries at the level of public spending and a review of expenditure was begun.

In the Commons on July 6, Cripps had said that there was not the slightest intention of devaluing the pound. But at a Cabinet meeting in August —

when Parliament was in recess — Attlee announced that since the last week of July he had discussed with senior Ministers whether devaluation would mitigate the short-term difficulties in the balance of payments. He recommended that it should be discussed in the talks in Washington on September 7.

Cripps seemed to accept the proposal with great reluctance. Following the Washington talks, a meeting of the Cabinet took place in conditions of elaborate secrecy on Saturday, September 17. Ministers were instructed to come to No. 10 by various entrances in order to avoid attention.

The gloom was undisguised as Cripps gave details of the broadcast he was to make the next day announcing devaluation. Some Ministers feared that the public would think the decision had been dictated by the Americans. Others complained that the broadcast was too defensive and that it gave the impression that a "special series of calamities" had befallen Britain.

There were further shocks on October 21 when Cripps told the Cabinet that the inflationary threat was so serious that the economic policy committee had decided on expenditure cuts of £26m, to include reductions in the subsidies on a wide range of foods.

Other subjects mentioned in the Cabinet minutes include: THE MIDDLE EAST—Signs of British irritation with American post-war policy on the Middle East are revealed. Foreign Secretary Ernest Bevin told the Cabinet of the "instability and vacillation" of U.S. policy.

He said that President Truman had promised support for a United Nations resolution which contemplated Jerusalem under International control. Yet, shortly after, the State Department seemed to be offering different proposals.

Aneurin Bevan urged that Britain should have its position in the Middle East on briefing the Jews, who would give facilities needed to establish strong military bases in Palestine.

CHINA—A calculated risk of serious military clashes over Hong Kong between British and Chinese Communist forces was taken by British ministers in 1949, the year Mao Tse-tung took control in China.

Eventually the Cabinet decided to reinforce our garrison in Hong Kong. But Britain's relations with China at that time are apparently still sensitive in Whitehall. Some documents which would normally have been available for inspection have been withheld.

## Car dealers ask for better deal

THE MOTOR Agents Association today embarks on a campaign "to end the one-sided agreements frequently imposed on dealers by vehicle manufacturers and importers."

It is to seek the co-operation of the Office of Fair Trading in drawing up a code of practice to govern relationships between dealers and their suppliers.

In particular, the MAA aims to secure three-year agreements with 12-months' notice of termination on either side. At present, many franchises are terminated at three months' notice with most agreements running for no more than a year.

Arrangements by the supplier to buy back new vehicle stocks, franchise signs, parts and accessories, special tools and equipment or pay fair terms of compensation to a terminated dealer, should be clearly set out in dealer agreements, says the MAA which represents nine out of 10 franchise dealers. Mr. Alan M. Dix, director

general of the MAA, said yesterday: "I very much doubt if there is any other business where trading agreements are tilted so heavily in favour of the suppliers."

Moreover, there has been a disturbing spate of arbitrary terminations in certain franchises lately and attempts to tilt agreements even further in favour of the supplier. It has to end.

"We are not out for a fight. But we are very determined to bring about agreements based on greater equality between the parties. In too many agreements all the rights are with the suppliers and all the obligations with the dealers."

A document embodying the MAA's views has been sent to the chief executive of every vehicle manufacturer and importer in the UK. Copies are being sent to government Ministers, MPs, members of the European Parliament and senior civil servants to enlist their support.

## Volkswagen and Audi prices increase by 6%

FINANCIAL TIMES REPORTER

THE PRICE of Volkswagen and Audi vehicles went up by 6 per cent yesterday. The increase was the result of higher manufacturing costs being passed on to the British importer, Volkswagen (GB), a Lönrho subsidiary.

Volkswagen (GB) believes it can lift its share of the new car market from around 4.5 per cent to around 5.5 per cent in 1980. But, like most other companies in the industry, it expects the total market to drop steeply this year to 1.45m from the 1979 level of over 1.7m.

Volkswagen (GB) will have the benefit of a new commercial vehicle to sell in 1980 so its total vehicle sales are expected to approach 93,000. In 1979, the company sold 83,500 VW and Audi models — an increase of 17 per cent.

The last price change by Volkswagen (GB) was in September when the 1980 specification models went on sale at around 2.7 per cent more.

N up from £2,944 to £3,115; Golf LS from £3,875 to £4,105; Audi 80 LS from £5,028 to £5,388 and Audi 100 Avant CD-SE automatic from £9,748 to £10,328.

Volvo Concessionaries, the Lönrho subsidiary, is today launching the five-door, hatchback version of the Volvo 300 series, the Swedish concern's small car. Called the 345DL, it goes on sale at £4,450 for the manual version and £4,676 as an automatic.

Volvo is also offering 300 models converted to run on LPG (liquid petroleum gas) by the installation of Landi-Hartog equipment at a cost of about £375, plus VAT. A facemounted switch enables the driver to return to the normal petrol system so the car effectively becomes a dual-fuel vehicle with the cruising range nearly doubled.

THE Talbot Motor Company has announced immediate price increases of 3 per cent for its Avenger, Horizon, Sunbeam and Dodge 1100 (car-derived van) vehicles and 6 per cent for the Chrysler 2-litre saloon.

## Provincial journalists reject action on pay

PROVINCIAL journalists have voted against taking industrial action over their pay claim, the National Union of Journalists said yesterday. NUJ members have rejected by 3,282 votes in 728 a recommendation from their leaders to impose a programme of disruptive sanctions.

The union, in the wake of the decision, has accepted the offer from the Newspaper Society, which the NUJ says is worth 14 per cent on the industry's editorial wages bill.

Most of the 9,300 provincial journalists belong to the NUJ

and they have taken action over their national agreement with the Society twice in the past two years.

The union said the agreement will give newly-qualified senior journalists increases of between £12 and £13.50 on basic rates ranging from £70.50 to £84 a week. Long-service journalists will get up to £250 a year more.

The Newspaper Society said the employers were very pleased by the union's acceptance of their pay offer. He added: "The indications we had were of little support for any industrial action."

## TUC to rule on print recruiting

BY ALAN PIKE, LABOUR CORRESPONDENT

THE TUC is to be brought into a dispute between two print unions which has important implications for future trade union organisation in the provincial newspaper industry.

After a fortnight long strike by Tele-Ad staff at the Warrington Guardian, the National Graphical Association has gained an important foothold in a white collar area traditionally represented by the National Society of Operative Printers, Graphical and Media Personnel.

This is one of the first moves in a determined campaign by the NGA—the leading craft union in the industry which represents groups such as compositors and skilled printers—to pick up clerical members in provincial newspaper offices and commercial printing.

NATSOPA has responded by claiming that the NGA's activities are a breach of the TUC rules restricting unions' spheres of influence.

The Warrington Guardian agreement recognises the right of individual Tele-Ad staff to join the NGA. Mr. Tony Pauling, NGA Assistant General Secretary, said that it would be converted into collective recognition when the union had recruited to membership at least 51 per cent of the staff.

"This is a major breakthrough which we hope will set a trend," he said.

The NGA said it is not attempting to recruit in offices where NATSOPA has either 100 per cent or very substantial membership. But it believes it is entitled to recruit where NATSOPA has few or no members among clerical staff.

Mr. Owen O'Brien, NATSOPA General Secretary, said: "We shall definitely be taking this to the TUC. The Warrington agreement recognises the right of Tele-Ad staff to belong to an appropriate union, but the NGA is not an appropriate union."

"The NGA is looking for new fields outside its traditional sphere because of the impact of new technology on compositors' jobs. Perhaps the settlement in the Times dispute will hold back the waters for a bit, but the NGA knows new technology will eventually take over."

The effect of new technology on old demarcation lines is one of the factors which led to the NGA recently beginning amalgamation talks with the biggest print union, the Society of Graphical and Allied Trades.

ISOLATION If this merger succeeds, the much smaller NATSOPA would, if it remained on the outside, be in a potentially exposed position. Its isolation would increase if the TUC decided that the NGA could recruit in what NATSOPA regards as its traditional territory.

There are strong pressures at present to create a single union in the printing industry and the National Union of Journalists has decided that it cannot ignore these, although it has many members in non-printing fields, such as broadcasting and public relations. Its executive has instructed Mr. Ken Ashion, general secretary, to make strong but informal amalgamation approaches to the NGA and SOGAT.

## Bank unions meet

BY NICK GARNETT, LABOUR STAFF

NEGOTIATORS FOR the Banking, Insurance and Finance Union in the English clearing banks are meeting tomorrow to draw up recommendations for this year's pay and conditions claim.

The recommendations will be put to a special executive meeting next week, which will also discuss pay claims for the Scottish Clearers and the Trustee Savings banks. The Scottish and English clearers have an April settlement date with the TSB's agreement operating from February.

All three staff associations in the English clearing banks are meeting in two weeks time to formulate what some of their negotiators expect to be a uniform claim.

The banking union and the staff associations have been at logger heads over negotiating machinery. Mr. Lelf Mills, the union's general secretary has written to the Federation of Bank Employers saying that it would be wrong for the federation to negotiate with the staff associations on behalf of all five clearers.

The staff associations are at Barclays, National Westminster and Lloyds but not at the Midland or Williams and Glyn's. Union and staff associations will be seeking increases of at least 20 per cent.

Mr. John Bealey, secretary of the steering committee which is trying to set up a joint union out of the staff associations said yesterday that apart from a pay

settlement to at least keep pace with inflation, they would want to improve differentials.

They would also be seeking increased holiday entitlement—possibly an extra three days—for higher grades. The staff associations were also concerned that a considerable part of pay for London staff, principally London allowances and London supplement—were not pensionable. They would probably be looking for consolidation of some of these elements together with a full review of the grading structure.

The banking union has already submitted a claim for a minimum 22 days' holiday entitlement on entry into the banks with 35 days' entitlement for managers.

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## NEW PHONE CHARGES.

Here are the main changes in the New Year. From Jan 1st, the quarterly rental for a phone in the home will be £9.50 instead of £8.25. Business phones will be £11.25 instead of £9.75.

On orders placed from Jan 2nd, the maximum standard charge for installing a phone will be £55, not £45.

And from Jan 7th, the basic call unit will cost 3.5p, up from 3p. The minimum charge for a call from a coin box will go up from 2p to 5p, but the time this buys will be increased on most calls.

Some international calls will cost more, some remain unchanged, others will be reduced.

These, with other charges, will add something like £3 to the typical domestic bill.

Apart from the coin box call charges all prices exclude VAT which is added separately to your bill.

This is the first increase on these prices since Oct. 1975 and represents a rise of about 14%.

Over the same four years, gas has gone up by 55%, beer up 60%, petrol by 80% and rail fares by 110%.

You can get a leaflet with more details about the new call charges by ringing the operator and asking for Freefone 888.

Post Office Telecommunications



## MANAGEMENT

So much for present day practice  
—but what about the future?

BY PROFESSOR IGOR ANSOFF

WHEN this monthly column was launched two months ago, we promised it would avoid using jargon wherever possible. To reinforce the argument that jargon can hinder communication, the first article in the "International Management" series, which summarised an interview with Professor Igor Ansoff, one of the world's leading planning specialists.

To quote our comments of November 7, "Ansoff was reported as dubbing the 1980s as the era of 'long-range planning', the 1990s as the age of 'strategic planning', the 1970s as that of 'strategic management', and the immediate future as that of 'weak signals management', otherwise known by the family title of 'surprise management'."

The author of the report has since responded via the editorial column (November 27). Professor Ansoff's reply was to contribute the article below.

SOME thoughtful managers have challenged the continuing usefulness of what has been commonly called "long-term corporate planning." This is the planning which seeks to perceive the trends, the uncertainties and the variability in the firm's environment, and then to make decisions about the main direc-

tions in which the firm shall develop.

In today's actual practice, one finds two distinctive kinds of planning. One, the more prevalent type, is called "long-term planning" by some, "long-range planning" by others.

It is based on an underlying assumption that the developments of the past are reliable indicators of the trends of the future. Therefore, such plans typically start with a forecast. This forecast may be a summary of expert opinions of the firm's managers, or a sophisticated computer projection of the historical developments, but in either case, it extrapolates the past into the future. On the basis of this forecast, goals are established, programmes are identified, and budgets are projected.

I think it is clear that when the future is foggy and uncertain, and there is a highest likelihood that this future will be a simple continuation of the

past, this type of planning becomes not only unrealistic and wasteful, but actually dangerous to the future survival of the firm. For it gives managers a false reassurance of certainty and stability when they do not exist; it hinders management into a false sense of security, and it puts the firm on "inflexible rails" from which it will be difficult to depart when future reality shows that these rails lead to disaster.

The shortcomings of this kind of planning have not been generally understood by managers in the past. Why else, for example, would many French managers have complained about the fact that their long range planning systems failed to predict the petroleum surprise? There is also in practice, alas much less widespread, another kind of enterprise-wide planning. It is found in firms such as IBM, Shell, General Electric, Texas Instruments, Philips, etc. The rationale for this kind of

planning was beautifully expressed by Sir Winston Churchill who said: "Those who are possessed of a definite body of doctrine and of deeply rooted conviction upon it will be in a much better position to deal with the shifts and surprises of daily affairs."

It is to the development of such "doctrine" for the firm that the second type of planning is addressed. Its essence is the assumption that the future will very probably not be an extrapolation of the past, that the different possible shapes of the future (scenarios) must be visualised, and that decisions about the future must include the best possible insurance against unpredictable variability.

The common name for this second kind of planning is strategic planning and it has many variations. Thus, for example, significant differences can be found among the approaches used by IBM, Shell, General

Motors, and Philips. But all of them are similar in the fact that, instead of reducing the flexibility of the firm and inducing a false sense of certainty about the future, they actually enhance the firm's sensitivity and responsiveness to new and sometimes surprising developments in the environment.

In his article, Mr. Lorenz referred to my assertion that in today's practice many firms which still use "long range planning" have recently changed the name to strategic planning in order to conform with the current vogue. This assertion is supported by a number of recent empirical studies in Europe, the U.S. and Japan.

So much for today's practice. What of the future? Three incipient developments are already observable. The first is the increasing managerial preoccupation with the internal capabilities of the firm to keep pace with rapidly changing external realities. For example:

(i) the responsiveness of the organisational structure to fast "surprise" developments; (ii) the "strategic mentality" (a term commonly used in the Philips company) of the managers needed to keep pace with new technologies, new competitive challenges and changing socio-political realities; (iii) the openness of management information systems to developments which are highly relevant to the firm but come from far-flung unfamiliar sources; (iv) the social climate within the firm which increasingly must encourage flexibility, entrepreneurial spirit and initiative.

This preoccupation with the "innards" of the firm is beginning to enlarge the scope of strategic planning to add concern with internal flexibility to the historical concern with the external strategies of the firm. The second and companion development has been triggered

PLANNING  
IN AN UNCERTAIN  
WORLD

shifting the focus of managerial attention from planning as an end in itself to strategic action in the market place as the essential test of managerial success. It is for this, and to me, very valid reason, that the new name strategic management is now replacing strategic planning to describe three related activities: (1) planning what the firm will do in the environment; (2) planning the capability of the firm; and (3) converting (implementing) these plans into reality.

In a secondary reference to my interview published in International Management, Mr. Lorenz describes me as claiming that the historical progress has been from long range planning, to strategic planning, to weak signals. I feel that the credit must be given where it is due. In my original interview I had referred to a speech made by Mr. Michael Allen, then Vice-President for Strategy at the General Electric Company. To the best of my recollection, he said: "For us the 1980s were a period of long range planning, the 1990s a period of strategic planning, and the seventies and eighties will be a period of 'strategic management'."

Igor Ansoff is Professor of Management at the Brussels-based European Institute for Advanced Studies in Management, and Professor of Management at the Stockholm School of Economics.

## BOOK REVIEW

BY NICHOLAS LESLIE

## Women on the management battlefield



MALE chauvinists fearful of a major pitch by women into the upper echelons of management are presented with two options. One is to give in gracefully. The other is to go to war—not against women, but some distant enemy that will necessitate long periods being spent away from home.

If that sounds a convoluted solution it is all tied up with the theory that Rachel Nelson espouses for suggesting that the time and climate are indeed right for women to make a major effort to better their dismal showing so far in the management stakes.

Historically, so the theory goes, men have regularly had to go "off to the front" to fight in some war. During that time women have taken over practically every "masculine" job in sight. When men return from the wars they are overwhelmed by an inbuilt reaction to push women "back into their traditional roles" of wives, mothers and helpmates.

Things have changed, though. A long time has passed since the last world war and any future conflict will be fought with computers. So the "pattern" has changed—meaning presumably that, as the traditional

challenge has disappeared, men have gone a bit soft and are ripe for being replaced by women in positions of power.

Rachel Nelson does not think that women should be over-fussy about how they achieve this end; after all, men don't play a very fair game in business. Use of feminine wiles is heartily condoned. For example, you have just achieved junior executive status. You meet the chairman, who doesn't know you, in a lift. Don't stand shyly in the corner. Massage his ego instead by remarking, just before you get out of the lift, that you saw his picture in the paper. That, without doubt, will get him wondering who you are.

Also, don't be hidebound by the male aversion to "telling tales out of school". If, in the absence of your boss, his deputy starts plotting against him, let the boss know. That could do well for a leg up the executive ladder.

Though she has adopted a lighthearted approach, Rachel Nelson has made some telling points in showing women the obstacles that lie in their paths. This is particularly so when she highlights the means by which men undermine attempts by their female colleagues to prove their worth—a favourite ploy is to tear apart ideas destined for top-level consideration on the pretext that they (the men) are "only trying to protect you."

On the other hand, there is really sound advice on how actually to get on to the bottom rung of the executive ladder. And what advice there is is designed for the ambitious secretary rather than anyone else. Indeed, it all seems rather chancy, with rather a lot of reliance being put on women being able to catch the eye of management—a perilous approach that conjures up visions of hordes of ambitious women ogling male colleagues. One thing women will have

to learn to live with is masculine logic in business, a manifestation of which is the "nothing succeeds like failure" syndrome. This, Rachel Nelson explains, means that when men make small mistakes they are ignored. Several small mistakes may lead to the guilty party being asked to leave. However, if he makes a really spectacular gaffe, costing the company a lot of money, the reward will probably be promotion.

The author makes no apology for the fact that men come off rather badly in her book. But then some of the male "put downs" she cites hardly justify a laudatory approach. Out of court, she suggests, are such remarks as "As a woman, what do you think of so-and-so?" "If he makes a really spectacular gaffe, costing the company a lot of money, the reward will probably be promotion."

Among retaliatory measures suggested for women is to call any man "duckie" if he calls her "dear." But certain responses to male chauvinism and vindictiveness should be used with caution. Weeping—the "nuclear deterrent" of the office war—should be employed only as a last resort.

Among useful accomplishments for anyone hoping to make it to the top is an ability to read a balance sheet and to be wary of, and know how to deal with, stockbrokers who ring up when trying to get a "fix" on your company's financial position. At the same time, apparently, you may well be expected to have a view on the FT Index. Happily, Rachel Nelson acknowledges that the Index has in the past shown itself to be a good predictor of how the British economy will behave. On the other hand, she advises: "Don't worry if people ask you if you think the Index will go up or down. Past

experience has shown that the amateur's guess is every bit as good as the professional's—and often a lot better."

When suggesting which people women should aim to cultivate, she takes the wind out of men's sails a bit. It is well worth while tracking down the homosexuals within the company, particularly if they are in top management. Unlike most businessmen, she says, they are very good company and can become allies and confidants.

A major factor behind any woman's hopes of getting to the top is courage. Without it there is little hope. Courage is needed, for example, when a woman is passed over for promotion. If no reasonable explanation is given for such an event then she should not be afraid to resign. Chances are she will then receive several "rescue" job offers from male acquaintances.

All in all Rachel Nelson has produced a very readable, if

light, guide to human characteristics; rather than a serious textbook on how to succeed in business. Dare one say it, though, there are a number of inconsistencies. And, given the emphasis she puts on women's independence and the role they should be allowed to play in business, one of these is quite striking.

When warning of the dangers of letting a company take over your life, she says that once

when discussing with a personnel manager how much she would be required to contribute should she join the pension scheme, she "expressed the opinion that my husband might be prepared to look after me in my old age." Presumably, that's having your cake and eating it.

Success Without Tears, A Woman's Guide to the Top, by Rachel Nelson, Wadsworth and Nicolson, £4.95.

## Technical News

EDITED BY ARTHUR BENNETT AND TED SCHUBERTS

## INSTRUMENTS

## Check kept on noise

FROM B and K Laboratories comes news of a noise dose meter that is particularly suitable for assessing risk of hearing damage in noisy occupations in industry.

Small enough to be worn by individuals without interfering with their working activities, the model 4228 measures the true accumulated noise exposure in accordance with the requirements of ISO R 1999 ("Assessment of Occupational Noise Exposure for Hearing Conservation Purposes").

Since noise exposure is a function of both intensity and time, the device has a computer circuit and as a result is able to provide a continuous reading on its liquid crystal display of the percentage of allowable noise to which the wearer has been subjected.

The instrument is able to measure the accumulated noise dose of both continuous and short duration impulsive sounds. This is important because short duration noise is often perceived as being less loud than continuous noise and can be more hazardous than one might expect.

More from Cross Lances Road, Hounslow, Middx. (01-570 7774).

## Measures density

FOR THE convenience of those who seek a continuous density measurement, Laboratory Impex of Lion Road, Twickenham, is offering the Berthold density measuring instrument, LB379. Operating on a scintillation counting basis, this stainless

steel unit has the advantage of giving continuous measurement without contact with the medium involved. Hence, it is ideal for use in the food processing industry, especially sugar refining.

It can determine liquid concentration in a wide range of situations, such as sugar refining, acid processing, acids, salt solutions or suspended matter. A special lining for aggressive or abrasive media is available on request.

Safety and stability are good: radiation exposure is minimal and the detector head has a flame proof enclosure for maximum security.

Accuracy and precision of measurement are very high owing to the extremely stable 241 Am isotope source, which has a half life of 450 years.

The sample density signal output from the detector is linearised and temperature compensated; the reading being displayed on the amplifier and readout unit used, with the detector recorder output is also available so that a permanent record of sample density can be kept for quality control purposes.

The instrument has a simple flange mounting, which can be attached to pipework during routine maintenance, or whenever the need has to be met. Each unit is pre-calibrated to the customer's requirements during manufacture, thus aiding installation and reducing commissioning costs.

Laboratory Impex on 01-892 9157.

## Recorder is robust

SUITABLE FOR use under field conditions is a robust single channel chart recorder weighing 10 kg (22 lb) that offers a trace linearity of 99.5 per cent over its full chart width of 50 mm. Known as the Gould 2100 it can be supplied with either a fine line thermal writing pen or a pressurised fluid writing system which allows the recorder to be used in any position. A high stiffness servo-controlled pen motor provides a frequency response from dc to 30 Hz at 50 mm amplitude, extending to 30 Hz at 10 mm. Rise time is less than eight milliseconds and overshoot is under 1 per cent on square waves and transients. Push-button selected chart

## SERVICES

## Finds faults in heat exchangers

ON-SITE appraisal of heat transfer equipment can now be carried out by the National Engineering Laboratory which has recently equipped a five metre caravan with the necessary data acquisition and calculation devices.

The acquisition equipment is able to record any directly measured AC or DC voltage and normally will be accepting signals from temperature, pressure and flow transducers, but others, including weight and velocity can be accommodated.

A programmable calculator is used to control the sequence of instrument readings, and the time intervals between them. Corrections such as temperature and viscosity are applied from stored information.

Statistical analysis programmes are available and a printer provides a permanent

record of data and results.

For temperature measurement the caravan unit carries 12 20 platinum resistance thermometers to BS1904 Grade 2 covering 200 to 500 deg C, and 10 stainless steel-sheathed thermocouples to BS2705 permitting measurements between 0 and 800 deg C. Others are available at short notice from the NEL Applied Heat Transfer Division.

In fact, considerable back-up can be provided by NEL including the calibration of most types of measuring device and the provision of extensive computing facilities. Fundamental aspects of fluid flow and heat transfer are under constant examination at the laboratories.

It is believed that the new service will be of considerable value to industry in terms of plant fault finding, energy

auditing and in providing assistance where disputes exist between vendor and purchaser of heat exchange equipment. It will also be possible to assess the time related performance of equipment (for example, for how long does it retain its "as new" efficiency).

NEL points out that it is

## Floors laid to order

A NATION-WIDE contracting service for the laying of floors up to 30,000 square metres has been set up by Conren Chemicals. This company specialises in the manufacture of epoxy resin floor finishes and makes particular claims for its Levelay heavy duty jointless floor finish which can be laid quickly.

The company says that Levelay can be flow applied to

unlikely that work can be undertaken without prior discussion with prospective clients in view of the nature of the testing. It will be happy to take part in confidential discussions and supply a quotation.

NEL is at East Kilbride, Glasgow G75 0QU (03552 20222).

## Gyroscopes agreements

IT HAS been announced by Marconi Avionics that agreement has been reached with Northrop Corporation for manufacture in the UK of the U.S. company's G1-G6 inertial sensors for application in Europe.

The precision, single axis torque re-balance sensors are sub-miniature (45 mm in diameter and 56 mm long), fluid filled and very rugged. Their high performance and

reliability in adverse environments coupled with ease of mass production at low cost have enabled them to capture two-thirds of the U.S. market. Northrop has sold over 25,000 of them for use in the guidance and control systems of satellites, ships, aircraft, land vehicles and missiles.

More from the Gyro Division of Marconi Avionics, Airport Works, Rochester ME1 2XX (0684 44400).

This PM series makes use of an element and electronic circuit board that can be inductively inspected or removed without disturbing the field wiring. Each instrument can be calibrated on site over its full range by simply adding or removing jumpers on the board and then setting exact zero and span values with a pair of high resolution potentiometers.

More from Century Works, Lewisham, London, SE13 7LN (01-892 1271).

## MAINTENANCE

## Cleans with cold water

AN EFFICIENT cleaner called the Tornado 120C high-pressure cold water washer has been put on the market by Wickham Industries Equipment, Norton Road, Stevenage, Herts. (0438 4041).

Water can be drawn from an adjacent tank or mains supply. The unit's water output of two gallons a minute at 500 psi provides the cleaning power necessary for a wide range of jobs around factories, transport departments and on the farm.

## COMMUNICATION

## Broadcasts direct from satellite

ALTHOUGH the idea must be regarded as being only in its very early stages for the time being, one of the abilities of the planned L-Sat satellite for which British Aerospace has been

appointed prime contractor will be to broadcast direct to domestic rooftop dish aerials.

This prospect—of a completely new source of television programme that will obviously respect no international boundaries—is made possible by the available power levels for the craft planned by the sponsors, European Space Agency (ESA).

The electrical power for the use of the payload will be "up to 10 kW" which, with the satellite in stationary orbit and with suitable aerials in use, should provide adequate signal levels for direct reception in the home given sufficiently sensitive receiving units.

L-Sat is also to be capable of carrying a considerable volume of telephony and data traffic. It is scheduled to be placed into geosynchronous orbit

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IMI Limited, Birmingham, England

In 1984 to provide coverage of Europe and two will be built, one being held in reserve.

The craft is designed to be launched either by an Ariane rocket or the Space Shuttle. In the present phase of the project the communications payload will be defined and detailed design of the complete satellite will be finalised.

Although it is being developed initially as a European project, derivatives of L-Sat will be suitable for many other parts of the world.

Forty per cent of the funding is being provided by the UK Government and other participating countries are Italy, Holland, Belgium, Denmark, Switzerland and Spain.

British Aerospace is at Manor Road, Hatfield, Herts. (Hatfield 62300).

## OPENS TOMORROW!

Come on in for a great day out!

26th London International

**BOAT SHOW 1980**

**EARLS COURT 3rd-13th January**

You don't have to be a boating devotee - or a millionaire to enjoy a London Boat Show. At Earls Court you'll find a glittering sunshine spectacular waiting to welcome you aboard.

Old shipmates will revel in it as always. But there's a special welcome for new hands too! You can try sailing, windsurfing or water-skiing. See the 'Bear Island' hydrocopter, wander round Dinghyland, the Marine Artists' Exhibition, or the colourful harbour, watch the R.N.L.I., H.M. Coastguards and the Royal Navy demonstrate their expertise, enjoy the exuberant glamour of a musical fashion show, enter an exciting £17,000 Daily Express Contest, or perhaps even win one of the many daily Lucky Catalogue prizes.

There's something for everyone at Boat Show '80. Be sure to come on in and bring the family too - they'll love it!

Open every day! Weekdays 10am-8.30pm. Saturdays and Sundays 10am-7pm.

Admission: January 3rd & 4th £3.00, Children (under 14) £1.50. All other days including Saturdays and Sundays £1.50. Children (under 14) 75p.

All prices include VAT.

No pets or pushchairs admitted. Limited parking available with baby bouncers available on request. Invalid charge admitted only by FRON arrangement with the Organisers.

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## JFB reveals estimated £4m current cost loss

THERE WOULD have been a pre-tax loss of £4.5m at Johnson and Firth Brown for the 15 months to September 30, 1979, if the principles of the latest CCA exposure draft had been applied, says Mr. J. M. Clay, chairman, in his annual statement. This compares with a historic taxable profit of £10.2m.

The £14.7m difference highlights the problem facing the group and the erosion of its capital base, the chairman adds. The difference comprises charges for additional cost of sales of £7.5m, extra depreciation of £10.9m and a monetary working capital adjustment of £0.5m, partially offset by a gearing adjustment of £4.2m.

The historic accounts show that net working capital increased from £88m at June 1978 to £77m at September 1979. After adjusting for acquisitions and disposals, the increase was some £10m at a time when working capital remained almost unchanged in real terms, the chairman says.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in the interim or final and the sub-divisions shown below are based mainly on last year's timetable.

FUTURE DATES	
Interim:	
Alex Investment Trust	Jan. 9
Imperial Property	Jan. 9
Paradise (B.)	Jan. 9
Finals:	
English China Clays	Jan. 10
File Property	Jan. 20
M & G Trust	Jan. 9

The working capital figures at September 1979, he adds, were slightly confused by the engineers' dispute and, in particular, stocks were rather higher and debtors rather lower than they would otherwise have been — at £76.4m (£63.06m) and £51.52m (£48.28m) respectively.

Borrowings were higher at £59.9m (£45.2m), which, he says, reflect not only these factors but also the acquisitions of Glossop Superallloys and Weston-Evans, and the heavy payments in completing the group's capital investment programmes.

The chairman adds that the early 1980s will be a period of consolidation and improved results for the group. As reported on December 7, pre-tax profits fell to £10.2m in the 15 months to September 30, 1979, against £12.3m in the previous 12 months. The net total dividend is being raised to £4.725p (£4.75p).

Meeting, Sheffield, on January 28 at noon.

### IMI RENAMES

Yorkshire Imperial Metals, a subsidiary of IMI, has changed its name to IMI Yorkshire Imperial.

## Greenbat sale approved

SHAREHOLDERS of Fairbairn Lawson, the troubled Leeds engineering group, voted in favour of the sale of Greenbat, an engineering subsidiary, to the South American-controlled company, Atlantic Engineering, at a book loss of £3m.

Before the special resolution approving the sale was passed at Monday's AGM, shareholders' comments about the loss of £2m at Greenbat for the year ended December 31, 1978.

Sir John Lawson, the chairman of Fairbairn Lawson, said directors had requested temporary suspension of the listing of the company's shares on Friday because discussions were taking place which might or might not lead to a takeover offer.

He added: "I want to make it clear that the agreement for the sale of Greenbat is a prerequisite of the bid discussions that are going on."

Asked why the losses on Greenbat were not discovered earlier, Mr. Noel De Monte, the group managing director, said: "The basic problem was that the volume of stock was mis-assessed and wrongly stated. No-one appreciated the extent to which the stocks were being overvalued until it became apparent in February this year."

He said: "The stock accounting and work-in-progress had been transferred to a computer programme, but implementation of the computer programme was bad and there were fundamental errors. I will accept my responsibility, but I didn't know this at the time."

Mr. De Monte is resigning from Fairbairn Lawson without compensation to take up the position of managing director of Greenbat at the invitation of Atlantic, which is based in Jersey.

A mistake similar to the computer errors at Greenbat would not recur, Mr. Michael Lawson, a director, said. "We are satisfied that the accounting functions within other group companies are well maintained and well operated and we are obviously very conscious that shareholders require us to ensure that this situation will not happen again."

The managing director and financial director who controlled the stock value at Greenbat were no longer with the company.

### GLAXO

Glaxo Group's U.S. subsidiary, Glaxo Laboratories Inc., has been re-named Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

PROSPECTS for Associated Engineering in 1980 are for a return to a more satisfactory level of profitability, Mr. J. N. Ferguson, chairman, tells shareholders in his annual report.

This is provided that the level of disruption is contained at a much lower level than in 1979. The value of the fund at the end of the year stood at £337.3m against £282.7m at the beginning.

During the year the fund invested a further £70m of new money, of which £37m was invested in UK equities, £17m in UK fixed interest securities, £16m in loans and deposits, £5m in property and £3m in works of art.

The market value of investments at the end of the year amounted to £375m (book value £248m), of which £203m was in UK equities, £75m in property, £32m in UK fixed interest and £11m in works of art.

The investment managers report that both equity and fixed interest markets showed considerable volatility during the year but that opportunities to invest over-

seas were limited, but they still regarded the American market as remaining attractive and would make further investment when the opportunities appeared right.

The slower rate of working capital increased coupled with lower capital expenditure has meant that net borrowings are allowing for short-term deposits and investments increased by only £4.4m, in spite of the depressed profits for the year, the chairman says.

On a CCA basis, profits were cut to £7.2m (£13.3m) after adjustments for additional depreciation, £6.2m (£8.3m), cost of sales, £10.2m (£9.5m) and gearing, £4.6m (£3.7m).

Capital employed increased from £201m to £213m and as forecast last year, there was improvement in the ratio of stocks to sales which meant working capital increased by only 3.8 per cent compared with a sales increase of 14 per cent.

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## Mowat negotiating on two property related deals

THE handful of shareholders who attended the annual meeting of property group Wm. Mowat were left little the wiser about its current progress.

After a chequered year which has seen a change of control, an abortive rights issue, a collapse in profits, and qualifications to the accounts, Mr. Robin Davison, the chairman, said he was hoping for growth in 1980 and for 1979 to be forgotten.

He did not tell shareholders why the shares had been suspended last week at 21p, less than a third of its best level in 1979. After the meeting, however, he said the suspension had been requested to prevent speculation while Mowat was pursuing two possible deals. The shares should return early this year.

Mr. Davison has earlier told shareholders that after a difficult year, with some "fairly violent changes," Mowat was now in negotiations which could lead to growth in 1980.

He did not spell out their nature, but said they partly involved property, though not just property development. It was important, he said, for Mowat to increase its property investment side.

As well as seeing its pre-tax profits slip from over £20,000 to less than £2,000 in the year to May 31, 1979, the company also incurred an extraordinary charge of £11,390. This related to the

## J. Sanger sells U.S. side — raises Australian stake

MEAT TRADER J. SANGER has changed its international group structure by selling its U.S. subsidiaries for around \$175,000 and acquiring a further 10 per cent of its Australian subsidiary, Sanger Australia.

The sale of Sanger Holdings (U.S.A.) — with its three subsidiaries Sanger North America, Sanger Import Export Corp., and Beness International — was concluded immediately after Christmas, Mr. Jim Sanger, chairman, told the annual meeting.

The sum paid represents almost entirely a premium over negligible net assets. The buyer is an undisclosed Australian company.

This sale was a tidying-up operation after the shift last year in the pattern of Sanger's U.S. business. Previously it had a vertically-integrated operation procuring meat in Australia for sale in America.

However, with losses reaching \$1m a year, the company moved to establish an agency arrangement with a U.S. meat importer.

## Assoc. Engineering sees upturn

CONTRIBUTION income was nearly 60m higher at £46.6m, while investment income advanced by £1m to £21.1m. The value of benefits paid was more than £2m higher at £14.1m of which pensions accounted for £8.5m. The value of the fund at the end of the year stood at £337.3m against £282.7m at the beginning.

During the year the fund invested a further £70m of new money, of which £37m was invested in UK equities, £17m in UK fixed interest securities, £16m in loans and deposits, £5m in property and £3m in works of art.

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takenover attempt by the Jersey-based Jamh investment company, which sold its 61.7 per cent stake early last year, and to the proposed £300,000 rights issue, later cancelled.

The qualification of the 1979-79 accounts by the auditors related, said Mr. Davison, to possible liabilities on property transactions early in 1979. It did not

involve Mowat or its subsidiaries, but had been carried out by third parties on its behalf.

Mr. Davison said he did not believe that Mowat had any liability: nor was the sum involved very large. But the company could say no more until the Official Receiver, who is involved in the negotiations, had completed his task.

On a show of hands, the few shareholders present declined to pass the accounts or approve the re-election of Mr. Joseph Morrison as a director. But both motions were carried after a poll, with directors' votes — then around 375,000 shares at end-November, 1979, from 915,000 at end-March, 1978 — weighing heavily in the balance.

Not included in either share total are the 50,240 shares held for about a year by Mr. Donald Rafeham, who was a non-executive director for a year or so with the aim of expanding the business in Canada but left Mowat when lack of capital prevented this.

Mr. Armstrong said an interim statement should be out in February or March. Shareholders were critical of the fact that the last interim report gave the impression that a profit would be made in 1978-79.

He was also asked about the statement with the accounts by Arthur Andersen, the auditors, referring to dependence "on the continued support of the company's shareholders."

Mr. Armstrong told them that this would be forthcoming. The balance-sheet shows bank overdrafts of £471,000 against £558,000 cash of £86,000 (£9,000).

Reviewing the trading position, Mr. Sanger reaffirmed that the group was "out of the major problem area of retail sales." He said that with "a certain amount of reorganisation and rationalisation, in the long term we should see an improvement to the sort of profits seen in previous years."

The group has suffered a serious downturn since 1977 after diversifying into retailing through the Socol and Astro-market acquisitions. These have since been sold. In 1979, losses on retailing and U.S. operations of £1.2m wiped out a £48,000 profit made on the group's traditional meat trading activities.

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## Bass plans further expansion

TRADING in the current financial year has started well for Bass (former) Bass Charrington, brewers, but with costs continuing to rise, price adjustments will be inevitable during the early part of 1980. Mr. Derek Palmer, the chairman, says in his report.

In spite of the difficult economic conditions ahead, he expects the company to make further progress and expansion in all areas is planned and to this end authorised capital expenditure has been increased to £138m.

Since the introduction of self-financing productivity schemes in November, 1977, there have been fewer stoppages. With the hope that this improvement will continue, a share ownership scheme for employees is to be introduced.

As known, sales for the year to September 30, 1979 were £9.12bn higher — £1.13bn with pre-tax profits up £6.1m to £11.6m. Fixed assets for the group at year end were £682.4m (£600.5m) and net current assets £82.9m (£80.3m).

The final dividend is 5.7p (4.3p), making a total of 7.6p (6.1p).

Meeting, Grosvenor Hotel, W. January 24, 1980 at noon.

### Royal Liver

The industrial life business of the Royal Liver Friendly Society advanced during the year with new annual premiums increasing from £3.8m to £3.9m. In the ordinary branch, new annual premiums rose from £1.63m to £1.99m. The overall amount of sums assured is £158m against £131m.

### Yearlings up

The coupon rate on this week's batch of local authority yearling bonds rose slightly from 15 1/2 per cent to 15 3/4 per cent. Due to mature on January 7, 1981, they are issued at par. A full list will appear in tomorrow's issue.

## No hints from board on Monument's profitability

DIRECTORS of troubled industrial laundry concern Monument Securities faced some sharp questioning from shareholders at the annual meeting and a poll had to be called before the accounts could be approved and one director re-elected.

Chairing the meeting in the absence of the chairman, Mr. Desmond Finlay-McGilligan, who was in the U.S. on company business, Mr. Charles Armstrong, a director and former chairman, said trading was "still very difficult." The economic climate in the world was not easy, especially in the U.S. where Monument was heavily involved.

He declined to say whether Monument was now in overall profit, having slumped from a

£102,400 pre-tax surplus to a £38,140 loss in the year to March 31, 1979. But UK trading was satisfactory, he noted.

On a show of hands, the few shareholders present declined to pass the accounts or approve the re-election of Mr. Joseph Morrison as a director. But both motions were carried after a poll, with directors' votes — then around 375,000 shares at end-November, 1979, from 915,000 at end-March, 1978 — weighing heavily in the balance.

Not included in either share total are the 50,240 shares held for about a year by Mr. Donald Rafeham, who was a non-executive director for a year or so with the aim of expanding the business in Canada but left Monument when lack of capital prevented this.

Mr. Armstrong said an interim statement should be out in February or March. Shareholders were critical of the fact that the last interim report gave the impression that a profit would be made in 1978-79.

He was also asked about the statement with the accounts by Arthur Andersen, the auditors, referring to dependence "on the continued support of the company's shareholders."

Mr. Armstrong told them that this would be forthcoming. The balance-sheet shows bank overdrafts of £471,000 against £558,000 cash of £86,000 (£9,000).

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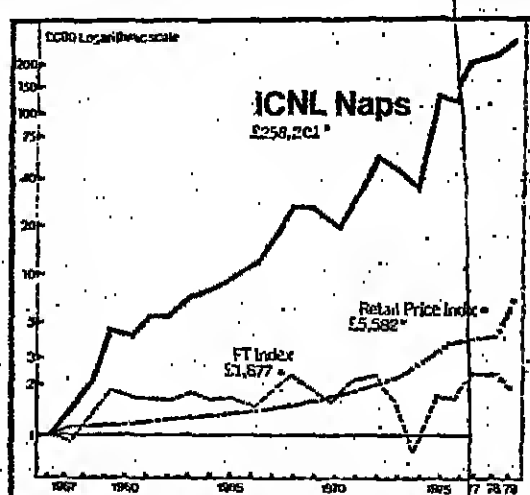
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## DON'T MISS THE NAP SHARES FOR 1980



At the beginning of every year the IC News Letter selects a number of shares (generally six) for capital gain over the following twelve months — its Star Nap Selections.

The chart above shows the cumulative 12-month performance of each year's Nap Selections over the last 23 years, including that of the 1979 selections. If you had invested £1,000 in the 1979 Nap Selections and reinvested the proceeds at the end of each year in the new annual selections, your initial £1,000 would now be worth £258.201 (before gains tax and expenses) against a mere £1.877 if you had invested in the FT Index and £5.582 if you had managed to keep pace with inflation.

In addition to its annual Nap Selections, the IC News Letter gives regular weekly share recommendations and investment advice. The overall record shows that its recommendations have beaten the index by a wide percentage margin averaging well into double figures on an annual basis. The News Letter also has an impressive track record with its general market and profit-taking advice over the years, as supported by the many appreciative letters received from subscribers. An outstanding feature of its advice over the past year has been its strong advocacy and expanded coverage of oil shares and its range is now being extended further to enable its subscribers to obtain the maximum benefits from the recent lifting of UK foreign currency controls and the exciting new opportunities arising from this.

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By error the figure of £314,559 was quoted in this position on 8 December. The correct figure at that date was £248,900.

## BASE LENDING RATES

A.B.N. Bank	17%	Hambros Bank	17%
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## UK COMPANY NEWS AND COMMODITIES

## Prudential life premiums advance 30% to £186m

BY ERIC SHORT

LIFE BUSINESS last year was even more successful than in 1978 for the Prudential Corporation, the largest life company in the UK.

Overall new annual premiums in 1979 advanced by nearly 30 per cent from £144.9m to £186m, while single premiums improved by 6 per cent from £90.5m to £95.7m. In the previous year, annual premiums rose by 23 per cent and single premiums declined by 4.3 per cent.

Individual business in the UK from the main subsidiary, Prudential Assurance, was particularly buoyant. In the ordinary branch new annual premiums on traditional individual assurances advanced by 46 per cent to £40.5m and on personal pension contracts by 33 per cent to £16.5m, the company being a leader in the personal pensions field for the self-employed.

Single premiums sold by Prudential Assurance also advanced by over 20 per cent from £11.8m to £14.6m—this business being mostly immediate annuity contracts. Sums assured declined by 23 per cent reflecting a continuation towards shorter term contracts.

These figures show that the Prudential's direct selling field staff has maintained the high growth rates seen in 1978. It is noticeable that Standard Life, the largest life company in Scotland, which markets mainly through insurance brokers, only recorded a 10 per cent rise last year in ordinary individual life business.

The industrial life business of the Pru, where premiums are paid on a four-weekly basis and

collected by agents, new annual premiums advanced by nearly 40 per cent from £35.6m to £49.8m. But this growth was boosted by the change in April, 1979, in the method of crediting premium relief on life assurance contracts. Nevertheless, ignoring this boost, premium income would have been at least 12 per cent higher, showing that this type of life assurance is still thriving.

However, the new business results of the linked-life subsidiary, Vanbrugh Life, were rather patchy. New annual premiums improved by nearly 20 per cent from £1.6m to £1.9m, while single premium business declined by over 9 per cent from £25.9m to £23.5m.

This result is somewhat surprising in a year that is expected to be very good for linked business. At the nine-month stage, linked life business annual premiums for the whole industry were 2 per cent higher and single premium business was slightly improved.

Vanbrugh, which operates only through insurance brokers, has been meeting stiff competition both from the established linked life companies and from traditional life companies recently entering the linked sector.

Last year was also a good year for group pensions business. New annual premiums were 65 per cent up on £27.8m against £16.8m, while single premiums were slightly higher at £16.7m against £15.6m. The impetus given to company pensions schemes in 1978 by the new State pension scheme has continued.

But new business in the managed fund subsidiary, Prudential Pensions, declined after successive years of growth.

This company offers investment management services to pension schemes on a unitised basis. New annual premiums amounted to £16.4m against £15.8m, and single premiums £5.7m against £5.1m.

This decline reflects the slowing down in transfers of schemes from an insured basis in the main company to a managed fund system.

Overseas life and pensions business of the Prudential Corporation improved. New annual premiums for individual business were maintained at £13.1m against £13m while single premiums doubled from £3.6m to £7.4m. On group pensions business new annual premiums advanced by 20 per cent from £3.3m to £7.8m and single premiums doubled from £4.6m to £8.7m.

Mercantile and General Reinsurance Company continued competitive market, with new annual premiums 8 per cent higher at £14.3m against £13.2m and single premiums amounting to £10.5m against £10.9m. New business in this U.K. has increased by 50 per cent.

A RECORD level of reversionary bonuses on with-profit contracts has been declared by the Friends' Provident Life Office for the three years to December 31, 1979. On ordinary UK life business, the bonus rate is 4.75 per cent per annum of the sum assured and attaching bonuses compared with £4.40 per cent previously.

On personal pension policies, mainly for the self-employed, the rate is lifted to 5.6 per cent per annum compared with the last declared rate of 5.2 per cent and the interim rate of 5.50 per cent. On exempt approved pension schemes (cashable policies) the rate is 5.50 per cent per annum against 5.70 per cent previously.

However, the company has cut its terminal bonus rates for 1980. The bonus in respect of ordinary life business, payable on death or maturity claims, is reduced from 35 per cent to 30 per cent of attaching bonuses. On personal pension policies, the bonus paid on vesting, when the pension becomes due, is lowered from 12.1 per cent to 10 per cent of attaching bonuses.



Mr. R. H. Owen, chairman of Prudential Assurance. Individual business in the UK was particularly buoyant in 1979.

## Friends' Provident bonus rise

value of investments during the second half to lower levels has resulted in the cut in terminal bonuses. Friends' Provident previously lifted these rates in May 1978.

The net effect of these bonus changes on maturing contracts is that policyholders in 1980 will receive virtually the same. For example, on a 10-year policy taken out by a man aged 34 for a monthly premium of £10, would have paid out £1,806 in December on the old rates and this month will pay £1,802 on the new rates.

For a 25-year policy for the same premium, the maturity value drops from £7,744 to £7,726. However, the new bonus rates, if kept unchanged, will provide a higher maturity value on new contracts, compared with those on the previous rates.

There are 5m shares in issue, but there have been claims for about double that. Dunwoody's system provides for a share to be allotted for every one dollar advanced to Mr. Richardson.

However, Mr. Richardson, who lost executive control of HMS in 1976, would retain the biggest single shareholding. He would own 800,000 shares, but they would be held in trust for him.

A breakdown of the 1,551 claimants likely to be allotted shares was that 1,200 were former HMS shareholders, 150 were former shareholders of HMS in the US, and 201 were former shareholders of HMS in Canada.

But HMS is looking at the possibilities of London registration of the shares. This could follow a start to over-the-counter trading in the US.

## Hemerdon share ownership problems almost settled

BY PAUL CHEESRIGHT

THE SHARE OWNERSHIP problems of Hemerdon Mining and Smelting, which is involved in what could be the biggest UK metal mining venture of the century, are likely to be resolved in the Ontario Supreme Court later this week.

HMS owns the mineral rights to the largest tungsten deposit in the UK, at Hemerdon Hall near Plymouth. It is engaged in a joint venture with Amstar, the diversified U.S. minerals group which is spending about £8m to establish the feasibility of mining.

Company executives hope the Ontario Supreme Court will approve a system of share allotment in HMS. The system was devised by Dunwoody, a Toronto company appointed as trustee for the HMS shareholders, but by this court and the Supreme Court in Bermuda, where HMS is registered.

Once the Ontario court has ruled on the Dunwoody system, the matter will move to the Bermuda court. If there are no difficulties, shares could be sent out to holders by the end of the month.

This would end over three years' litigation in the courts of Bermuda and Canada. The case of the HMS shares centres on the activities of Mr. Billy Richardson, a Canadian entrepreneur who raised money, mainly in North America, to establish HMS in the 1960s and early 1970s.

Those who supported him with either finance or services were to be paid in shares, but by allotment was never made. Disputes about the shares—claimants never received formal proof of ownership—led the Bermuda court to place them in the trust of a local bank.

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their decisions a prospectus will be lodged with the Securities and Exchange Commission to the U.S. Over-the-counter trading by March or April is "a realistic hope," Mr. Schwartz added.

An end to the litigation will mean that HMS will be placed on a sounder footing to raise finance for its half share of the development costs should mining go ahead at Hemerdon Hall.

Amstar plans to complete its feasibility study by mid-1981, but a fairly clear idea of the prospects should be apparent by next autumn. By that time there will have been about six months of pilot plant activity on extracting tungsten, tin and chrys from the orebody.

Part of the pilot plant will be commissioned later this month. The whole plant should be working by the end of March.

Amstar has established, since it entered the joint venture with HMS in October, 1977, that the main orebody is about 650m long, 150m wide and 200m deep. It contains about 45m tonnes of ore, of which 0.17 per cent is tungsten and 0.095 per cent tin.

The deposit, worked at the end of World War One and during World War Two, could make the UK nearly self-sufficient in tungsten, an important alloying element noted for its durability. So far the UK produces only small amounts of tungsten—as a by-product in the Cornish tin mines and from the Carrock Fell mine in the Lake District.

The company intends to change these rates more frequently in response to changes in interest rates, on similar lines to the London annuity rates. Thus investors can get the full advantage of higher interest rates.

For example, a man aged 54 paying a lump sum of £1,000 would now at 65 receive a tax-free lump sum of £897 plus a pension of £270.84 per annum. Previously he would have received £678 plus a pension of £205.30.

Similarly, for the same outlay, a woman aged 49 would receive a lump sum of £806 plus a pension of £249.54, compared with £593 and £194.68 previously.

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## GRE lifts rates on retirement bonds

The Guardian Royal Exchange Assurance has substantially improved its UK premium rates on its retirement annuity guaranteed bonds, to reflect the higher levels of interest rates. These bonds are single premium plans for the self-employed and others in non-pensionable employment where the whole of the pension is guaranteed from outside.

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## Metal Box India growth

BY P. C. MAHANTI IN CALCUTTA

METAL BOX, the Calcutta-based offshoot of Metal Box of the UK and a leading packaging firm in the Indian engineering industry, has reported sales of Rs 1.34bn (£170m) for the 18 months ended last September, compared with Rs 632m for the previous 12 months.

The company's latest report covers 18 months due to an accounting year change. Pre-tax profit for the period was Rs 70m against Rs 28.7m for the previous year.

The dividend for the period is 21 per cent. On an annual basis it works out to 14 per cent against 8 per cent for the year ended March, 1978.

The company's major diversification project to make bearings has been in commercial production since August. No marketing problem for the product is foreseen; and it is claimed that the Metal Box bearing will bridge a quality gap in India's industry. In due course the project will contribute substantially to earnings. The company is already deriving substantial tax benefits from the project.

The second diversification venture, to make offset printing machines in collaboration with Rolland Offset of West Germany, is about to go into production.

## BRITISH COMMODITY MARKETS

## BASE METALS

COPPER—Finner, in morning, only trading on the London Metal Exchange. End-year book aquiring coupled with short covering on U.S. account saw forward metal edge up in quiet trading to close the London market at 81.5.

The only feature of the morning's trading was the widening of the cash to 215. Turnover £2,500 tonnes. Amalgamated Metal Trading reported that in the morning cash, which was traded at 292.35, 34, three months £1,007.8, 7, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 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## INTERNATIONAL COMPANIES and FINANCE

## AUSTRALIAN TAKEOVER REFORM

## The rules go off the rails

BY JAMES FORTH IN SYDNEY

AUSTRALIA'S long-standing attempts to reform a national basic legislation governing company takeovers has gone off the rails. Two States, Queensland and Western Australia have taken individual action and enacted new State takeover legislation at least 12 months before the scheme could be fully operational on a national basis. The anomalous situation has now arisen where a totally different set of ground rules apply in two States.

Moreover, the Queensland and Western Australian legislation itself differs in one important aspect—the threshold control of the percentage stake in a company which triggers the requirement for a takeover offer. The existing takeover provisions of the Companies Act do not have a control threshold, but the new legislation envisages a threshold of 20 per cent. A buyer can gradually acquire shares beyond this point—at the rate of 3 per cent every six months. The alternatives are to make a formal takeover offer, or an "on-market" offer which involves standing in the sharemarket for one month and accepting all shares offered. Once an on-market bid has been announced it cannot be withdrawn. Western Australia has adopted the 20 per cent threshold in its legislation but Queensland has dropped the threshold down to 12.5 per cent. Both WA and Queensland intend to adopt the national legislation when it is finally enacted, but in the meantime there is now greater disparity than ever existed in the past. In fact, there was almost uniformity in the past, and the various State companies

Acts were described officially as "uniform." But the potential always existed for the States to go their own way, as has now happened with Queensland and WA. Over the past 15 months or so the Commonwealth and State ministers have been working on proposals for reform of the Companies and Securities

working on this aspect. The companies and securities industry legislation is still in the drafting stage. It is thought that the earliest the changes could be introduced nationally is January 1981.

Queensland and WA however, became impatient. The reason is the extraordinary surge of

small to medium to large, and it has troubled some of the states, particularly Queensland and WA. There has been a strong backlash at the prospect of control of companies registered in these states, which are regarded as "home" companies, transferring to another state. The Thiess-CSR clash

exchange listing requirements. In any case Queensland and WA ignored the exchanges and passed their legislation. The exchanges have responded by amending their listing requirements, nevertheless, to "harmonise" with the proposed national legislation. Except for the lower control threshold adopted by Queensland the legislation follows that which is contained in the National Bill. The exchanges still require the approval of each state corporate affairs commission, and then they will try to enforce the listing requirements ahead of the law of the land. As if this is not confused enough, the exchanges would also need to come to grips with the different control thresholds applying in Queensland and WA. There is one other aspect of the legislation passed by the two rebel states which is worrying many observers. The national legislation proposes sweeping powers for the NCSC to grant exemptions, on a case-by-case basis, to any provisions in the takeovers legislation. Because the NCSC is yet to be formed, these powers are conferred on the relevant minister in Queensland and WA.

The dangers are obvious. Moreover, it is an area where there is likely to be strong pressure for political intervention to grant various exemptions, to hold off marauders from across the state borders. The officials who have worked hard to put the regulation of the companies and securities industries on a genuinely national basis are dismayed at the swift disintegration which has occurred. They can only cross their fingers and hope that the other States do not feel compelled to push through legislation of their own which could result in a complete breakdown of the national "co-operative federalism" approach.

The Australian stockmarket re-opens today to a new set of takeover rules, introduced from December 31 by the Australian Associated Stock Exchanges, in advance of proposed Federal legislation. But an anomalous situation has arisen, with two states, Western Australia and Queensland, having introduced takeover legislation of their own—at least a year before the national legislative reforms can be made fully effective.

Industry Act. It was decided that to ensure uniformity the Commonwealth would enact legislation and the states would then pass enabling legislation, so that the Commonwealth legislation and the States would be in each State.

The changes proposed for the regulation of company takeovers were so sweeping that it was decided to introduce separate takeover legislation. Moreover, a new national corporate "watchdog" is to be established. The National Companies and Securities Commission, which will sit at the top of the various state corporate affairs commissions. The Takeovers Bill was introduced into the Federal Parliament last month, but will not be considered until the autumn session next year. Enabling legislation then has to be passed by all the state Governments. Moreover, the NCSC is still in the throes of formation. The chairman and commission members have yet to be appointed, although a management consultancy is

company takeover activity in Australia over the past six months, including a number of major takeovers which would have been unthinkable a year or two ago. They include an A\$210m bid by Western Mining Corporation for the mining and investment house, BHP South, easily the largest takeover attempt in Australia until it was dwarfed by the A\$440m takeover of Thiess Holdings, the Queensland coal, construction and motor vehicle group, by CSR, the industrial and mining concern.

Other dramatic takeover episodes include the drawn out struggle for control of the airline, transport and television group, Ansett Transport Industries which was finally won by News Corporation, the Press group, after a short lived attempt by News to gain control of the country's largest Press group, Herald and Weekly Times, failed. There has, at the same time, been a host of other takeovers, ranging from

was particularly bitter, and the chairman, Sir Leslie Thiess tried to persuade Mr. John Bjelke-Petersen, the Queensland Premier, to step in. Ironically, this action stampeded Thiess shareholders and assisted CSR to obtain control. Mr. Bjelke-Petersen was sympathetic but declined to act. Considerable pressure was applied, however, by business interests in the state, including a group of seven prominent Queensland business leaders, who put together an open letter urging protection of Queensland companies and suggesting that a limit of 12.5 per cent be applied to the taking of shareholdings in these companies.

Alarmed, the stock exchanges attempted to head off unilateral action from Queensland and WA, by offering to amend the exchange's listing requirements to reflect the proposed new national legislation. The exchanges would then have attempted to enforce these listing requirements. It is doubtful this would have worked, because most companies presented with the choice would have opted to comply with the existing state laws, rather than the spirit of the new legislation embodied in the stock

## Further issue of Dead Sea Works shares

By L. Daniel in Tel Aviv

MORE SHARES of the Israeli Government-controlled Dead Sea Works are to be sold to the public, to increase the proportion of privately held shares from the present 9 per cent to 20 per cent. This will help the Government to finance the company's \$260m expansion programme. The Dead Sea Works is one of the few Israeli industrial enterprises relying entirely on local raw materials (such as potash, bromine, manganese). Exports account for over 90 per cent of its output. The company has steadily improved its profits since 1973. Net earnings in 1978 came to I£290m (equivalent to 20 per cent of sales). The 1978 adjusted gross dividend was 27 per cent in addition to a stock dividend of 25 per cent. The company's paid-up share capital is I£300m.

## Cultus Pacific sells Alliance Oil stake

By Christine Mair

CULTUS PACIFIC, an Australian exploration group, has sold the 17 per cent stake it built up in Alliance Oil Development, another Australian company in the same field. Cultus built up its stake in opposition to the proposed share exchange deal whereby Weeks Petroleum, a Bermuda-based exploration group, obtained 30 per cent of Alliance, and Alliance got 2.1 per cent of Weeks. The share exchange ultimately went through, and Cultus has now sold its 7.34m shares and 150,000 options in Alliance for A\$3.048m, which represents a 481m profit for the group. The shares are believed to have been placed with institutions.

## Malaysian timber group cuts dividend

By Wong Sulong in Kuala Lumpur

TRADING PROFIT of Southeast Asian Lumber Corporation, the Malaysian timber and plywood manufacturer, for the year ending June rose 84 per cent to 6.4m ringgit (US\$2.9m), but the group is cutting its dividend from 6 per cent to 2 per cent. Lok Kim Foh, the chairman, said that the group was undergoing a major expansion programme, to take advantage of the current timber boom. Apart from one subsidiary, which was not able to carry out logging due to the closure of the forest concession to facilitate security operations against Communist guerrillas, the group said, all companies performed "very well" during the year.

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In accordance with terms and conditions of the Floating Rate Subordinated Notes due 1987, dated 17th December, 1979, the interest rate for the period from 2nd January, 1980, to 2nd July, 1980, has been fixed at 15% per annum.

Agent Bank Manufacturers Hanover Limited

## Pakistan sets up State enterprise mutual fund

BY IQBAL MIRZA IN KARACHI

THE Investment Corporation of Pakistan is to float a state enterprise mutual fund for Rs 200m, extendable to Rs 250m (\$25m), for subscription by both resident and non-resident Pakistanis. Mr D. M. Qureshi, managing director of the Investment Corporation of Pakistan, said in Karachi that the Pakistan receipt of remittances from overseas residents made it logical to find avenues for profitable use of the cash inflow involved. The annual remittances

through official channels amounted to Rs 15bn, and an equal amount was sent through unofficial channels. The fund was being established with a view to providing opportunities for resident and non-resident Pakistanis to share in the growth and profits of some of the highly profitable nationalised companies.

Mr Qureshi said that the fund guarantees a minimum dividend of 15 per cent a year to investors, underwritten by the Government.

## MINING NEWS

## Gold shares up 90% in 1979

BY KENNETH MARSTON, MINING EDITOR

THE RENEWED strength of gold, which closed 1979 at a record price of \$328.50 per troy ounce, made little impact at first on Monday's market in South African gold shares. Business was subdued by the closure of the Cape and Continental markets, but later in the day it picked up when good U.S. buying developed.

The demand came too late to avoid a 1.4 fall on the day in the Gold Mines Index which closed the year at 268.5. Even so, this figure was 89.5 per cent up on that at the end of 1978. The highest point of the index in 1979 was on December 27 when it reached 276.4, its best since 279.9 on September 17, 1978. The year high for the index was of 422.3 which was attained on May 22, 1979, when gold stood at \$174.50.

Over the past year the gold price has advanced 132.5 per cent from \$236.575 at the end of 1978. The main reason why share prices, as measured by the index, are still well below the 1979 peak levels, is that the advance in operating costs over the period has eroded much of the benefits to earnings of the rising gold prices.

Even so, costs have been remarkably well maintained in the past year and although the mines are now milling a larger proportion of lower grade ore, they are still boosting earnings and dividends should be underlined by the 1979 December quarterly profits from the gold mines. The first of these, from the mines in the Consolidated Gold Fields group, are due to be published on January 9.

They look like being based on a gold price of just over \$400 compared with \$315 in the 1979 third quarter, \$280 in the second quarter and \$240 in the first quarter. The average price for 1978 was only \$194.

## SOUTHERN KINTA

The Malaysian Southern Kinta Consolidated reports that an agreement has been concluded between the company's subsidiary and Kampong Lanjut Tin Dredging whereby SKC would hire a dredge for 14 years from KINTO to work part of SKC's land at Bernam section. It is planned that the dredge will start mining operations at Bernam towards the end of 1981. Together with a third dredge at Bernam it is expected that the Southern Kinta annual group production will be maintained at about the current level despite

## Guyana raises bauxite target

THE Guyanese bauxite industry has set itself the target of some \$110m in export earnings for 1980, reports our Georgetown correspondent.

This is expected to result from anticipated production of 850,000 tons of metal grade and chemical grade bauxite, 800,000 tons of calcined bauxite and 475,000 tons of alumina, benefiting from expected continuing rises in prices of the products. This was announced by Mr. Haslyn Parria, chairman and chief executive officer of the state-owned Guyana Mining Enterprise (Guyamine). He gave no figures for 1979 but it is believed that the year's export earnings had been targeted at some £75m but were affected by a five-week strike which caused a loss of close to \$8m.

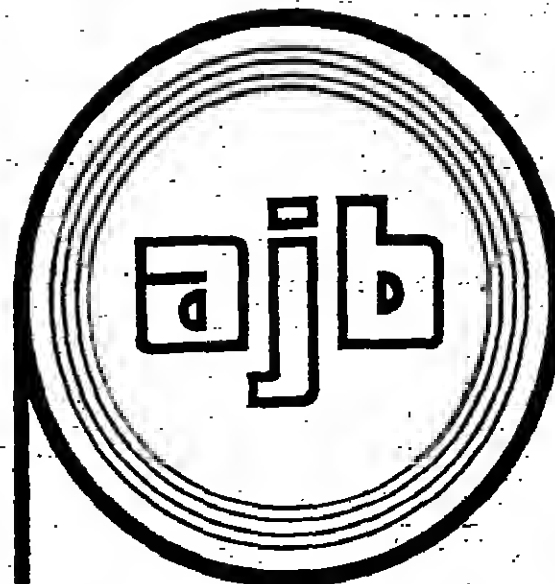
## GOLDEN GROVE'S AMAD PLACING

Australia's Golden Grove Mining is acquiring 88.5 per cent of Amad, the exploration company, which was part of the Hartog group. A placement of Amad shares is to be made in London and Australia during late February or early March.

The reconstructed Amad, as Golden Grove's quoted exploration vehicle, will own 50 per cent of Golden Grove's Warramboe Mining prospecting arm. Amad will be used to raise funds required for Warramboe's exploration activities which include gold and base-metal claims.

This method of financing Warramboe will avoid the need for further issues of Golden Grove shares. As a result holders of Golden Grove should avoid any dilution of their interest in cash flows which may be generated by Golden Grove's 6.5 per cent free carried interest in the West Australian copper prospect of that name.

The prospect has so far been indicated to hold some 13m tonnes of ore grading 3.6 per cent copper. It is being managed by Esso Exploration which can earn a 31.16 per cent interest by completing the next stage of exploration at a total cost of A\$5m (£2.97m). Amad and Electrolytic Zinc of Australasia also have a 31.16 per cent stake each in the discovery.



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All of these securities having been sold, this announcement appears as a matter of record only.

New Issues / December, 1979

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## Mixed Wall St. end to 1979

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Dis. Inc. Dec. 27 1976.3 388.5 —  
**E. F. Winchester Fund Mgmt. Ltd.**  
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Great Winchester 071.3 39.0 —  
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Landlife Management Ltd.  
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 South Units 617 649 4

Dayflower Management Co. Ltd.  
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Home Dec. 17 182 203 9  
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 Int. Dec. 17 121 74 3

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[illegible]

Export Unit Trd. Managers Ltd.(a) Charlotte Sq., Edinburgh.		031-226 327.	
Export American Food	64.3	---	2.6
Export Units	67.4	---	2.6
Export Units	68.3	---	2.6
Export Units	68.3	---	2.6
Export British Capital	155.6	---	5.3
Export Units	177.9	---	5.3
Dealing Thru. & Fr. Trsd.			

[illegible]

of Westminster Assur. Co. Ltd.			
Head Office, 6, Whitehorse Road, on CR0 2JA. 01-684 9664			
Prop. Fund	75.5	79.4	---
Res. Fund	187.4	197.3	---
Gen. Fund	52.5	55.5	---
Land Fund	88.4	93.8	---
Y. Fund	136.4	243.5	---
Land	74.3	78.2	---
Fund	108.0	195.8	---
Unred. Cap.	137.4	144.4	---
Unred. Acc.	148.0	156.7	---

[illegible]

Life Assurance	4464	01-2477699
From St. 822A 440X		
Cuth Nov. 30	177.6	
Prop. Dec. 27	151.0	
Emil. Dec. 27	160.5	
Hy. Dec. 27	172.7	
Dec. 27	141.2	
Pr. Ac. Dec. 18	166.0	
Cap. Dec. 18	147.1	
Ac. Dec. 14	353.5	
Cap. Dec. 14	313.2	

[illegible]

**Widows' Group**  
902, Edinburgh EH16 5BU 031-655 6000

Dec. 21	115.5	115.5	—	—
Sr. Dec. 21	106.2	112.4	—	—
Dec. 21	106.7	114.5	—	—
Acc. Dec. 19	144.5	150.7	—	—
Inc. Dec. 19	128.5	134.0	—	—
Dec. 19	289.7	289.7	—	—

**Life Assurance Co. Ltd.**  
1 Fleet St, London EC4 2DY 01-353 8511

Acc.	87.1	93.8	-0.1	—
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International S.A.		
Notre-Dame, Luxembourg		
Int. Fund.....	US\$20.58	1.00
Warehouse Japanet		
Master Row, EC4		01-248 3999
DACS 22	29.54	4.55
DACS 31	48.43	3.35
DACS 30	29.72	4.37
DACS 51	20.55	3.98
Int. Fund.....	54.80	4.95
	542.06	44.18
		1.67

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Box 2622, Bern, Switzerland		161.3
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C.S.F. Fd. (Acc.)	137.18	16.53
Cresshaw Fd. (Acc.)	53.75	3.82
ITF Fd. (Acc.)	105.10	10.62
	(US\$10.00)	

<b>N.V. Interbecher</b>		
P.O. Box 526, Delft, Holland		
Emeralds Ltd. Pr. DFJL	52.02	(+0.07)

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Atlantic Dec. 24. —	US55 19 5.30 — —
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Gold Ex. Acc.	US\$35.46	37.32	-----	---
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**Continued on previous page**











# Waldheim pessimistic about Iran visit

BY OUR OWN CORRESPONDENT IN TEHRAN

DR. KURT WALDHEIM, UN secretary-general, arrived here yesterday with little immediate hope of his being able to obtain the release of the U.S. diplomats held hostage and no guarantee of seeing Ayatollah Khomeini, the de facto head of state.

Hanging over his visit is the threat of UN sanctions.

However, the security council resolution adopted on Monday night may prove counter-productive to his efforts to resolve the crisis, in the opinion of diplomats here.

Militant Islamic students holding the captives in the U.S. embassy have said that the threat will not make them drop their demand for the return of the Shah to Iran for trial before the hostages are released.

At the airport, where he was met by Mr. Sadeq Qotbadeh, the Foreign Minister, Dr. Waldheim said: "My visit here to Iran will provide an opportunity

for an exchange of views."

He warned that not too much should be expected from his visit.

The Iranian authorities have somewhat ambivalently played down the visit that Mr. Qotbadeh described as a fact-finding mission. He denied that the trip was the result of U.S. pressure and termed the UN resolution as a defeat for Washington because sanctions had not been imposed immediately.

It is possible that Dr. Waldheim will meet the ruling Revolutionary Council. This offers the best chance of a breakthrough, as the council is believed to consider the continued crisis over the hostages as a severe embarrassment and to be willing to look at any option for breaking the impasse.

Apart from the students, the main stumbling block still appears to be Ayatollah Khomeini. Last week he told a

diplomat that Iran could not "surrender" because Islam did not allow it.

Last night, however, communication between him and the Revolutionary Council seemed to have broken down.

Yesterday Kurdish guerrillas and revolutionary guards clashed for the second time in 24 hours in the town of Sanandaj.

At least one person was killed and five wounded but — with heavy shooting continuing — it was believed that the toll may have been higher.

Three of the latter were reported by the official Pars news agency to have been killed at the weekend in an ambush in Baluchistan-Sistan, the province bordering Afghanistan.

Last week Mr. Emrahim Yazdi, the former Foreign Minister, was sent to the provincial capital of Zahedan but returned without announcing a

settlement.

Our UN Correspondent reports: After more than a week of hard bargaining with Third World and Communist members, the U.S. has attained the limited goal of placing the Security Council on record in favour of sanctions against Iran if the American hostages in Tehran are not released by January 7.

In calling once again for their freedom the Security Council decided to meet next Monday "to review the situation." The resolution, submitted by the U.S. and adopted by 11 to none, declared that if the Iranian authorities failed to comply the council would "adopt effective measures under Articles 39 and 41 of the Charter of the United Nations."

These articles provide for complete or partial interruption of economic relations and communications. But it was evident yesterday from the voting pattern and statements made by a number of delegates in the council chamber that if the Iranians are still holding the hostages by next Monday's deadline the U.S. will be hard pressed to obtain the enforcement measures it wants, notwithstanding the favourable resolution.

The Soviet Union, Czechoslovakia, Kuwait and Bangladesh abstained. Some members which supported the resolution questioned the wisdom of threatening sanctions before the results of Dr. Waldheim's mission were known.

The Soviet delegate, Mr. Oleg Troyanovsky, went almost as far as to threaten to veto any future sanctions resolution. He rejected the American argument that Iranian actions threatened international peace and security — the legal basis for mandatory enforcement measures.

## THE LEX COLUMN

# The view across the valley

The key to the performance of the financial markets in 1980 is going to lie in the coming recession: in how rapidly it develops and in how deep it turns out to be. There is a precedent in the severe world economic recession which followed the 1973-74 oil price rises. Yet there is bound to remain considerable uncertainty about how the latest price shocks will affect the world economy in general and the British economy in particular.

The impact of a cyclical recession on the financial markets is almost wholly beneficial in the short term. Whereas share and bond prices have in recent months been labouring under weight of a monetary squeeze and inflationary pressure on profits and real returns, an economic downturn should bring relief.

### Optimistic

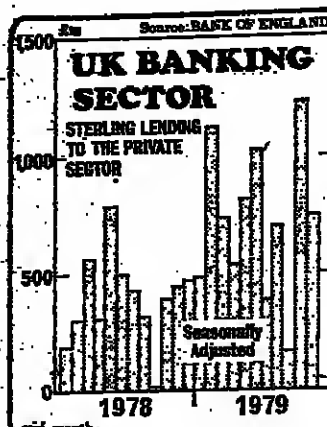
Certainly investors in the gilt-edged market appear to be in a relatively optimistic frame of mind. Brokers' L. Messel's survey of gilt market opinion has found, after a poll conducted just before Christmas, that the average expectation is that minimum lending rate will be down to around 12 per cent in a year's time, while the yield on long-dated stocks will fall by perhaps two points.

The survey did not cover equities and it is certainly less automatic that share prices will respond to lower interest rates in what are bound to be otherwise poor business conditions. Historically, however, the turn of gilt by more than a few months.

There is a slight problem here, in that the current bear phase since the equity market's election-time peak at the beginning of last May has lasted only eight months — very short when compared with the length of a normal bear market. But the pattern of bull and bear markets has become much less clear and regular since 1974. And anyway, it could be argued that the bull surge last spring had nothing to do with the underlying cyclical pattern, and it has now been over 15 months since the previous peak in September, 1978. This is long enough to suggest that he equity market will bottom within the first half of this year, assuming it has not done so already.

On balance, equities still remain vulnerable for the time being. The severe financial deficit faced by the non-North Sea corporate sector this year has been widely discussed. Basically, major bear market bot-

Index fell 3.6 to 414.2



toms have been marked by a headline-catching crisis for a big company — Rolls-Royce in 1971, Burmah Oil at the end of 1974.

The coming three months, for instance, will bring a surge of poor results for calendar 1979 (accompanied by noticeably weaker balance sheets), while the December CBI monthly trends inquiry reported "more than adequate" stocks, weak order books and a slight majority expectation of falling output.

Companies will have to reassess their stock levels and investment plans, and more crucially for share prices they also may need to take a more jaundiced view of dividends. Indication adjusted accounts are going to be essential reading here. The shape of things to come may be indicated by the disclosure by Johnson and Firth Brown, in the annual report published today, that its reported £10.2m historic cost pre-tax profit figure would be converted into a loss of £4.5m on the basis of the ED 24 draft inflation accounting standard. The year 1979 was possibly the best ever for dividend growth: this year is likely to be one of the worst.

### Shrinking deficit

At some stage during 1980, it will be possible to look beyond the worst phase to the prospect of recovering profits and a much shrunken corporate sector deficit. By that time share prices will be rising again.

Inevitably, however, there are potential pitfalls. Indeed, the optimism of Messel's respondents is itself slightly worrying, partly because the same investors proved widely optimistic last year in the same survey, and partly because it

suggests that the stock market is vulnerable to disappointment. The most important area where this could happen is in the Government's fiscal/money policy balance, with all its implications for interest rates, sterling, and inflation.

As present the expectation is roughly as follows. The PSBR will be held to little more than £9bn in the 1980-81 financial year, much the same in money terms as in 1979-80. Meanwhile private sector loan demand, which roughly doubled to nearly £9bn in calendar 1979, ought to subside. These two factors should make it much easier for the Government to regain control of monetary growth, and to reach a central target for next October which — given that there has been so much overshooting in the past few months — requires that the annualised rate of growth of sterling M3 should be no more than 7 per cent from now on.

### Public spending

But there is a strong danger of slippage, perhaps because of industry's financial difficulties, but more likely because the Government will find it impracticable to hold down public spending. That could lead to a weakening of sterling, and could endanger the current assumption that inflation — after peaking at around the time of the spring Budget — will be firmly on the way down in the later months of 1980.

Although there is a risk of further energy shortages as a result of war in the Middle East, the central expectation is that oil should be relatively easily available in the coming year — there may even be a glut. God would be an early casualty of any oil price weakness, which might also take some of the wind out of sterling's sails.

The chronic volatility of currencies — especially the dollar — and the risks being run by the international banking system inevitably cast a shadow over 1980. But for the UK stock market it is nevertheless possible to look forward to some sort of cyclical turning point.

Such a recovery would not in itself, however, imply any change in the secular trend towards lower profitability in industry and very low or negative real returns on shares and gilt-edged securities. The chances of a change in this trend will become clearer when it can be seen just how far the Conservative Government will be pushed off course by the problems which emerge as the economy moves into decline.

## Israel fears U.S. pressure

BY DAVID LENNON IN TEL AVIV

THE ISRAELI Government fears that the U.S. decision to increase aid by only \$200m for the next financial year is the beginning of political pressure related to the lack of progress in talks with Egypt on "autonomy" for the Arab inhabitants of the West Bank and Gaza Strip.

The Administration's decision was announced on Monday after talks with Mr. Ezer Weizman, Minister of Defence.

No reassurance is felt here from the White House statement.

This suggested that the granting of an increase in arms sales credits at a time when the U.S. Government was trying to hold down spending reflected sympathy and concern for Israel's security and well-being.

Israel had sought a \$3.4bn aid package for the 1980-81 fiscal year and officials said that the decision to add only \$200m

to the current aid level of \$1.785bn amounted to a cutback in real terms.

They said that Washington was well aware that Israel needs more aid, so that the decision not to increase the economic assistance was clearly politically motivated.

There was considerable disappointment here that the emergency visit to Washington by Mr. Weizman, had failed to win a larger allocation, though it was not expected that the full amount would be obtained. As it was, the Minister said on his return to Israel that but for the last-minute efforts of the Government it would not have achieved even the small increase.

The additional \$200m will bear 9 per cent interest.

Israel had hoped the addition would be a grant or at least be provided at the concessional interest rate of 2 or 3 per cent.

## Afghanistan Continued from Page 1

part, and described the protest as a demonstration against the aggression of both East and West.

After several days of hesitation India has firmly asked the Soviet Union to withdraw its troops from Afghanistan, and expressed "deep concern at the Soviet military involvement."

Mr. Charan Singh, India's caretaker Prime Minister, called in the Soviet Ambassador, an unusual move, as such messages are usually conveyed by Foreign Office officials.

The Indian Government has

let it be known that it views with "grave concern" the U.S. decision to reconsider arms sales to Pakistan. The U.S. Ambassador to India was summoned to the Foreign Office to be told this.

First Chinese reaction came yesterday in a front-page commentary in the Communist Party newspaper, The People's Daily.

It said there would be no peace "in the arc from South Asia to the Horn of Africa" while Soviet troops remained in Afghanistan.

## Gold reaches new peak

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

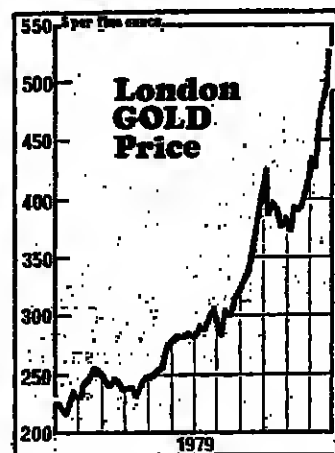
THE PRICES of both gold and silver jumped sharply to new peaks on Monday, ending a year of record gains for both metals.

The price of gold on the London bullion market rose by \$161 an ounce to \$5284. This was almost exactly \$300 higher than at the beginning of 1979. Later in New York the price rose to \$530.

Trading was described as relatively thin before the New Year holiday. The price was boosted by further concern about the implications of unrest in Iran and Afghanistan.

The rise in the price of gold contributed to further demand for silver. The price per ounce jumped by 197.15p, or 151 per cent, to 1.448.55p.

The rise in the silver price on Monday was equivalent to



two-thirds of the total price of 296.9p at the start of 1979.

The unprecedented rise in prices of both metals in 1979 was the result of a general switch away from currencies, especially the dollar, in response to increased worries about inflation, world economic outlook and the Middle East.

The foreign exchange markets were generally quiet on Monday, with the dollar and sterling marginally down on the day.

The approach of the steelworkers' strike undermined the pound, which dropped by 1.45 cents against the dollar to \$2.22, compared with \$2.0410 at the beginning of 1979.

The trade-weighted index, measuring the value of sterling against a basket of currencies, slipped by 0.1 points to 70.2. This represented a 9.7 per cent appreciation in 1979.

## Repayments will lower reserves

BY DAVID MARSH

THE figures for Britain's December official reserves due on Thursday, are likely to show a fall of several hundred million dollars as a result of the year's repayments of Government foreign debt.

The drop will probably be partially offset, however, by inflows of foreign currency resulting from small-scale Bank of England intervention to smooth the continuous rise of sterling on the foreign exchange market last month.

Among the official debt repayments during the month was a further \$160m of a \$1bn Eurocurrency borrowing by the Electricity Council arranged in 1973.

A total of \$375m of the loan had already been repaid, and the outstanding balance of \$465m will be repaid ahead of the original schedule in

January and February as part of the Government's policy of progressively lowering Britain's outstanding foreign debt.

The Government also repaid during December a further portion of the long-term reconstruction loans raised after the Second World War from the U.S. and Canada.

The Bank of England has not changed its basic policy of standing back from significant intervention on the foreign exchange market. The pound's gain to a 34-month high against the dollar and other leading currencies during December largely reflected a free float.

Nonetheless, the bank is thought to have made small day-to-day smoothing purchases of dollars during the almost continuous period

of upward pressure on the pound.

These will have resulted in some increases in the reserves.

Despite an inflation rate well above the international average and a current account deficit during the year rather than the surplus that was forecast at the start of 1979, sterling finished the year considerably higher.

The rise was almost entirely due to the benefits to Britain's North Sea oil reserves resulting from the upsurge in world oil prices and the upheaval in Iran.

With these factors likely to continue supporting the pound in the early part of 1980, there is little prospect for an improvement in the deteriorating competitive position of UK exporters.

## Record year for airliner sales Continued from Page 1

short-to-medium range 757, the second of Boeing's new generation of jet airliners, now under development.

So far, Boeing has collected only two orders for the 757 — for 19 aircraft with 18 on option from British Airways, and for 21 with another 22 on option from Eastern Airlines.

However, Boeing is convinced that sales of the 757 will be forthcoming as airlines decide to replace ageing 727s.

Boeing now has a total backlog of 900 undelivered jets. Even at its present production rate of 23 jets a month, it has enough work to keep its factories fully occupied through to late 1982 or early 1983.

Boeing also holds what are called "unannounced acceptances" for 243 aircraft. These are firm orders not yet announced, or which require further action on the part of the purchasing airlines, possibly completing financing arrangements or gaining government approval.

These cover 15 more 767s, 130 additional 727s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

If these "unannounced acceptances" are taken into account, Boeing's performance in 1979 was substantially better than in 1978, when it sold 465 jets.

But the company was overtaken in many world markets by Airbus Industrie, the European consortium building the wide-bodied 250-seat A-300 and smaller 200-seat A-310 Airbus. British Aerospace has a 20 per cent stake in the group, holding the wings for all Airbus.

Airbus Industrie won orders for 221 Airbus, both A-300s and A-310s. Its order book stands at 396 aircraft (254 firm and 142 on option). This total is likely to exceed 400 early in the New Year, since several additional sales are now in negotiation.

Airbus Industrie won nearly 30 per cent of all firm new jet orders in 1979, and now ranks second among wide-bodied jet airliner manufacturers after Boeing.

Lockheed of California had a better year than expected with its TriStar, especially the long-range Series 500 version. The company logged new orders for 35 aircraft, and now has firm orders for 237, with another 70 on option.

McDonnell Douglas also fared well despite difficulties the DC-10 grounding in the summer. There were 47 DC-10 orders, with 46 on option. The short-to-medium range DC-9 scored 62 sales, with another 23 on option.

## Weather

UK TODAY  
London, E. Midlands, N.W. Cent. N. England, S.W. Scotland S.E. Cent. S. England, W. Midlands, Wales, I. of Man, N. Ireland

Dry, bright intervals, patchy freezing fog, frost early and late. Max. 5C (41F).

E. Anglia, E. N.E. England, Borders, West of Scotland, Orkney, Shetland

Windy showers, snow in some hilly areas, sunny or clear periods, frost early and late. Max. 4C (39F).

S.W. England

Rather cloudy, occasional rain or sleet, cold with frost. Max. 7C (45F).

Outlook: Fog patches, persisting all day

### WORLDWIDE

	Y'sd midday °C	F	Y'sd midday °C	F	
Ajaccio	10	50	London	2	36
Algiers	4	39	Luxemb.	1	34
Amman	4	39	Luxor	1	34
Athens	13	55	Madrid	1	34
Bahia	13	55	Malaga	1	34
Belfast	19	66	Moscow	1	34
Belgrad	1	34	Munich	1	34
Berlin	1	34	Nairobi	1	34
Bombay	1	34	Paris	1	34
Buenos Aires	1	34	Rome	1	34
Calcutta	1	34	Seville	1	34
Cairo	1	34	Stockholm	1	34
Cardiff	1	34	Taipei	1	34
Cebu	1	34	Tokyo	1	34
Colon	1	34	Winnipeg	1	34
Copenhagen	1	34	Zurich	1	34
Corfu	1	34			
Dublin	1	34			
Hankow	1	34			
Hong Kong	1	34			
Imbabura	1	34			
Isfahan	1	34			
Jakarta	1	34			
Johannesburg	1	34			
Kuala Lumpur	1	34			
London	2	36			
Lyons	1	34			
Manila	1	34			
Mexico City	1	34			
Moscow	1	34			
Mumbai	1	34			
Nairobi	1	34			
Paris	1	34			
Rangoon	1	34			
Rio de Janeiro	1	34			
Sao Paulo	1	34			
Seoul	1	34			
Shanghai	1	34			
Singapore	1	34			
Sofia	1	34			
Taipei	1	34			
Tel Aviv	1	34			
Tokyo	1	34			
Winnipeg	1	34			
Zurich	1	34			

## Personal bankruptcy abolition urged

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

SIR KENNETH CORN'S Insolvency Law Review Committee has advised the Government to abolish personal bankruptcy procedures in most cases of personal insolvency.

It also plans to recommend major changes in the law governing receivers, groups of companies, preferential creditors, fraudulent trading and reservation of title in the supply of goods.

It is unlikely, however, to propose any changes in the use of floating debenture charges by banks.

The Government committee of inquiry has told the Department of Trade in an interim report that the average individual bankrupt should not be subjected to the rigour and disgrace of formal bankruptcy procedures.

Instead, it proposes that most cases should be dealt with through simple schemes of arrangement, organised through the courts.

Undischarged bankrupts face severe restrictions on their

financial and business activities: for example, they may not contract trade credit of more than £50, and they cannot operate a bank account without permission of the trustee in bankruptcy.

Sir Kenneth, who has just retired as Lord Mayor of London, told the Financial Times in an interview that 90 per cent of bankruptcies were small and "a waste of time and money." Bankruptcy, he said, "should be reserved for the bad cases."

Turning to company insolvencies, Sir Kenneth said his committee was "determined to do something" about the problem posed by a company within a group which is allowed to go to the wall without recourse to the assets of other group companies.

His own preferred solution was to make creditors of an insolvent subsidiary the deferred creditors of all other companies in the group. This would mean that the creditors of each subsidiary would be paid out first before

the company had to meet deficiencies from elsewhere in the group.

The issue of group company responsibility for the debts of an individual subsidiary was recently in the news because of the City case of Esperanza, a company chaired by Lord Klassen.

At several stages during a court case affecting Esperanza's subsidiary, Caleb Brett, it was stated that the holding company would not come to the relief of the subsidiary which faced winding-up as a result of a £1m damages claim.

Caleb Brett lost the case, but was not wound up, as expected, two weeks ago after Esperanza had apparently come to its aid after all.

The committee is also likely to recommend that severe restrictions be placed on the scale of preferential creditors in an insolvency, particularly as regards taxes such as PAYE and VAT.

Taxes should be preferential only to the extent that they could not be collected with proper diligence, Sir

Kenneth said.

In practice this might mean that PAYE and VAT would be preferential over all other debts only to the extent that they were up to, say, three months due. "So many times a receiver finds that a company's assets are swamped by preferential creditors," Sir Kenneth commented.

Sir Kenneth said his committee would make a number of reforming recommendations on the appointment of receivers. First, it would be recommended that a receiver should have statutory duty to realise an insolvent company's assets for the benefit of all creditors, rather than the debenture holder as at present.

Secondly, the committee would propose that all receivers should be members of one of the main accountancy bodies.

Finally, receivers should have an obligation to call a meeting of all creditors, and creditors would in turn have the right to appoint a committee to consult with the receiver.

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